

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From June 1 to June 30, 2021

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	-	1.90	-	1.90	\$ 125.00	237.50
Jorge Marchand	Principal	58.90	91.90	-	150.80	\$ 175.00	26,390.00
Male Noguera	Media Manager	27.20	17.80	63.00	108.00	\$ 95.00	10,260.00
María Schell	Business Editor	34.50	94.70	-	129.20	\$ 110.00	14,212.00
		120.60	206.30	63.00	389.90		51,099.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from June 1 to June 30, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the pension calculator statistics and metrics.	0.60	175.00	105.00
6/1/2021	Male Noguera	Conference call with the MICS team, to discuss about the pension calculator statistics and metrics.	0.60	95.00	57.00
6/1/2021	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team, [REDACTED].	0.80	175.00	140.00
6/1/2021	Jorge Marchand	Meeting [REDACTED] [REDACTED] [REDACTED]	1.30	175.00	227.50
6/1/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about the COR meeting.	0.50	175.00	87.50
6/1/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about the COR meeting.	0.50	110.00	55.00
6/2/2021	Jorge Marchand	Meeting with the MICS team, to discuss content development and planning.	1.40	175.00	245.00
6/2/2021	Male Noguera	Meeting with the MICS team, to discuss content development and planning.	1.40	95.00	133.00
6/2/2021	María Schell	Meeting with the MICS team, to discuss content development and planning.	1.40	110.00	154.00
6/2/2021	Male Noguera	Conference call with Iván Sánchez from Periódico Plenitud Dorada, to discuss about the next COR ad and article to be published.	0.30	95.00	28.50
6/2/2021	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED].	0.70	175.00	122.50
6/2/2021	Jorge Marchand	Conference call with COR member Blanca Paniagua, [REDACTED] [REDACTED].	0.40	175.00	70.00
6/2/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss project status and the next meeting [REDACTED] on 6/3/21.	0.50	175.00	87.50
6/2/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss project status and the next meeting [REDACTED] on 6/3/21.	0.50	110.00	55.00
6/2/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, in preparation for the COR official meeting.	0.80	175.00	140.00
6/2/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the next COR meeting and status.	0.30	175.00	52.50
6/2/2021	María Schell	Conference call with the MICS team, to discuss about the next COR meeting and status.	0.30	110.00	33.00
6/3/2021	Jorge Marchand	Conference call [REDACTED] [REDACTED]	0.30	175.00	52.50
6/3/2021	Jorge Marchand	Meeting with the COR [REDACTED] to discuss about the case status.	3.30	175.00	577.50
6/3/2021	María Schell	Meeting with the COR [REDACTED] to discuss about the case status.	3.30	110.00	363.00

6/3/2021	Jorge Marchand	Conference call with Carmen Núñez, to discuss about the radio program script #57.	0.30	175.00	52.50
6/4/2021	Jorge Marchand	COR's official meeting, to discuss case status.	1.70	175.00	297.50
6/4/2021	Male Noguera	COR's official meeting, to discuss case status.	1.70	95.00	161.50
6/4/2021	María Schell	COR's official meeting, to discuss case status.	1.70	110.00	187.00
6/4/2021	Jorge Marchand	Conference call with COR vice president Carmen Núñez, [REDACTED]	0.30	175.00	52.50
6/7/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
6/7/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
6/7/2021	Male Noguera	Professionals team conference call/meeting: weekly status.	1.00	95.00	95.00
6/7/2021	Jorge Marchand	Conference call with the MICS team, to review content for the next COR email drop.	0.50	175.00	87.50
6/7/2021	Male Noguera	Conference call with the MICS team, to review content for the next COR email drop.	0.50	95.00	47.50
6/7/2021	Jorge Marchand	Status meeting with COR vice president Carmen Núñez.	1.00	175.00	175.00
6/8/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the voting campaign and Google ads.	0.80	175.00	140.00
6/8/2021	Male Noguera	Conference call with the MICS team, to discuss about the voting campaign and Google ads.	0.80	95.00	76.00
6/8/2021	María Schell	Conference call with the MICS team, to discuss about the voting campaign and Google ads.	0.80	110.00	88.00
6/9/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the insert to be distributed to the 'Asociación de Profesionales Jubilados' (APJ).	0.80	175.00	140.00
6/9/2021	Male Noguera	Conference call with the MICS team, to discuss about the insert to be distributed to the 'Asociación de Profesionales Jubilados' (APJ).	0.80	95.00	76.00
6/10/2021	Jorge Marchand	Meeting with the ORC and the professionals team, to discuss status.	1.00	175.00	175.00
6/10/2021	Male Noguera	Meeting with the ORC and the professionals team, to discuss status.	1.00	95.00	95.00
6/10/2021	María Schell	Meeting with the ORC and the professionals team, to discuss status.	1.00	110.00	110.00
6/10/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, [REDACTED]	0.40	175.00	70.00
6/10/2021	Jorge Marchand	Conference call with the MICS team, to review and analyze questions received through the ORC digital platforms.	1.20	175.00	210.00
6/10/2021	Male Noguera	Conference call with the MICS team, to review and analyze questions received through the ORC digital platforms.	1.20	95.00	114.00
6/11/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.70	175.00	122.50
6/11/2021	Male Noguera	Conference call with the MICS team, [REDACTED]	0.70	95.00	66.50
6/11/2021	María Schell	Conference call with the MICS team, [REDACTED]	0.70	110.00	77.00

6/11/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, to discuss about recent questions and comments received through the ORC digital platforms.	0.60	175.00	105.00
6/14/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the insert revisions.	0.40	175.00	70.00
6/14/2021	Male Noguera	Conference call with the MICS team, to discuss about the insert revisions.	0.40	95.00	38.00
6/14/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, [REDACTED].	0.40	175.00	70.00
6/14/2021	Jorge Marchand	Meeting with Robert Gordon from the Jenner team, [REDACTED].	1.40	175.00	245.00
6/14/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.80	175.00	140.00
6/14/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.80	110.00	88.00
6/15/2021	Jorge Marchand	Conference call with economist Gustavo Vélez, to coordinate Miguel Fabre's participation on his radio program.	0.80	175.00	140.00
6/15/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, to coordinate his participation on economist Gustavo Vélez radio program.	0.50	175.00	87.50
6/15/2021	Jorge Marchand	Conference call with COR Vice President Carmen Núñez, to discuss about status.	0.60	175.00	105.00
6/15/2021	Jorge Marchand	Meeting with the FOMB Communications team, [REDACTED].	1.20	175.00	210.00
6/15/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, to discuss about status.	0.50	175.00	87.50
6/15/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and content developed for the COR's digital platforms.	1.50	175.00	262.50
6/15/2021	Male Noguera	Conference call with the MICS team, to discuss status and content developed for the COR's digital platforms.	1.50	95.00	142.50
6/15/2021	María Schell	Conference call with the MICS team, to discuss status and content developed for the COR's digital platforms.	1.50	110.00	165.00
6/16/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and content development.	1.00	175.00	175.00
6/16/2021	Male Noguera	Conference call with the MICS team, to discuss status and content development.	1.00	95.00	95.00
6/16/2021	María Schell	Conference call with the MICS team, to discuss status and content development.	1.00	110.00	110.00
6/16/2021	Jorge Marchand	Meeting with the [REDACTED] FTI, and MICS teams, [REDACTED].	1.10	175.00	192.50
6/16/2021	Male Noguera	Meeting with the [REDACTED] FTI, and MICS teams, [REDACTED].	1.10	95.00	104.50
6/16/2021	María Schell	Meeting with the [REDACTED] FTI, and MICS teams, [REDACTED].	1.10	110.00	121.00
6/16/2021	Jorge Marchand	Conference call [REDACTED].	0.80	175.00	140.00
6/17/2021	Jorge Marchand	Meeting with the MICS team to discuss ORC digital content.	1.50	175.00	262.50
6/17/2021	Male Noguera	Meeting with the MICS team to discuss ORC digital content.	1.50	95.00	142.50
6/17/2021	María Schell	Meeting with the MICS team to discuss ORC digital content.	1.50	110.00	165.00

6/17/2021	Jorge Marchand	Meeting with the professionals team and the Prime Clerk team, [REDACTED]	1.00	175.00	175.00
6/17/2021	María Schell	Meeting with the professionals team and the Prime Clerk team, [REDACTED]	1.00	110.00	110.00
6/18/2021	Jorge Marchand	Meeting with the professionals team, [REDACTED]	1.40	175.00	245.00
6/18/2021	Male Noguera	Meeting with the professionals team, [REDACTED]	1.40	95.00	133.00
6/18/2021	María Schell	Meeting with the professionals team, [REDACTED]	1.40	110.00	154.00
6/18/2021	Jorge Marchand	Conference call with the MICS team, to discuss and review questions received through the ORC digital platforms.	1.30	175.00	227.50
6/18/2021	Male Noguera	Conference call with the MICS team, to discuss and review questions received through the ORC digital platforms.	1.30	95.00	123.50
6/18/2021	Jorge Marchand	Conference call with the COR Vice President Carmen Núñez, [REDACTED]	0.30	175.00	52.50
6/18/2021	María Schell	Conference call with Francisco Del Castillo from the Bennazar team, [REDACTED]	0.80	110.00	88.00
6/21/2021	Jorge Marchand	Conference call with the MICS team to discuss about communications strategies and status.	0.80	175.00	140.00
6/21/2021	Male Noguera	Conference call with the MICS team to discuss about communications strategies and status.	0.80	95.00	76.00
6/21/2021	María Schell	Conference call with the MICS team to discuss about communications strategies and status.	0.80	110.00	88.00
6/21/2021	Jorge Marchand	Conference call with COR member Juan Ortiz, [REDACTED]	0.40	175.00	70.00
6/21/2021	Jorge Marchand	Conference call with the MICS team, to discuss about content for approval and publication.	0.60	175.00	105.00
6/21/2021	Male Noguera	Conference call with the MICS team, to discuss about content for approval and publication.	0.60	95.00	57.00
6/21/2021	Jorge Marchand	Conference call with the MICS team to discuss about status.	0.20	175.00	35.00
6/21/2021	María Schell	Conference call with the MICS team to discuss about status.	0.20	110.00	22.00
6/21/2021	María Schell	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.20	110.00	22.00
6/22/2021	Jorge Marchand	Conference call with the MICS team, to discuss about status [REDACTED]	1.10	175.00	192.50
6/22/2021	Male Noguera	Conference call with the MICS team, to discuss about status [REDACTED]	1.10	95.00	104.50
6/22/2021	María Schell	Conference call with the MICS team, to discuss about status [REDACTED]	1.10	110.00	121.00
6/22/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, [REDACTED]	0.40	175.00	70.00
6/22/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
6/22/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
6/23/2021	Jorge Marchand	Conference call with the professionals team, [REDACTED]	0.50	175.00	87.50

6/23/2021	Jorge Marchand	Conference call with Francisco Del Castillo from the Bennazar team, [REDACTED].	0.80	175.00	140.00
6/24/2021	Jorge Marchand	Meeting [REDACTED] to discuss communications strategy.	3.50	175.00	612.50
6/24/2021	Male Noguera	Meeting [REDACTED], to discuss communications strategy.	3.50	95.00	332.50
6/24/2021	María Schell	Meeting [REDACTED] to discuss communications strategy.	3.50	110.00	385.00
6/24/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED].	0.70	175.00	122.50
6/24/2021	Male Noguera	Conference call with the MICS team, [REDACTED].	0.70	95.00	66.50
6/24/2021	María Schell	Conference call with the MICS team, [REDACTED].	0.70	110.00	77.00
6/24/2021	Jorge Marchand	Conference call with the FOMB communications team, [REDACTED].	0.60	175.00	105.00
6/25/2021	Jorge Marchand	Conference call with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.70	175.00	122.50
6/25/2021	Male Noguera	Conference call with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.70	95.00	66.50
6/28/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss communications strategies and status.	0.80	175.00	140.00
6/28/2021	Male Noguera	Working session meeting with the MICS team, to discuss communications strategies and status.	0.80	95.00	76.00
6/28/2021	María Schell	Working session meeting with the MICS team, to discuss communications strategies and status.	0.80	110.00	88.00
6/28/2021	Jorge Marchand	Conference call with the MICS team, to discuss and review content for email drop distribution.	0.50	175.00	87.50
6/28/2021	Male Noguera	Conference call with the MICS team, to discuss and review content for email drop distribution.	0.50	95.00	47.50
6/28/2021	María Schell	Conference call with the MICS team, to discuss and review content for email drop distribution.	0.50	110.00	55.00
6/28/2021	Jorge Marchand	Conference call with the MICS team and the COR Vice President Carmen Núñez, to discuss about communications strategies.	0.40	175.00	70.00
6/28/2021	María Schell	Conference call with the MICS team and the COR Vice President Carmen Núñez, to discuss about communications strategies.	0.40	110.00	44.00
6/28/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED].	0.50	175.00	87.50
6/28/2021	Jorge Marchand	Conference call with the professionals team, [REDACTED].	0.50	175.00	87.50
6/28/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
6/28/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00

6/28/2021	Jorge Marchand	Conference call with the MICS and FTI teams, [REDACTED]	0.80	175.00	140.00
6/28/2021	María Schell	Conference call with the MICS and FTI teams, [REDACTED]	0.80	110.00	88.00
6/29/2021	Jorge Marchand	Conference call with the MICS team, to review and approve content.	0.30	175.00	52.50
6/29/2021	Male Noguera	Conference call with the MICS team, to review and approve content.	0.30	95.00	28.50
6/29/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development.	2.20	175.00	385.00
6/29/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development.	2.20	110.00	242.00
6/29/2021	Jorge Marchand	Conference call with COR member Carmen Núñez, president of the COR's communication sub committee, to discuss about the next communications subcommittee meeting.	0.40	175.00	70.00
6/30/2021	Jorge Marchand	Conference call [REDACTED]	0.50	175.00	87.50
6/30/2021	Jorge Marchand	Meeting with Robert Gordon and the professionals team, [REDACTED]	1.00	175.00	175.00
6/30/2021	María Schell	Meeting with Robert Gordon and the professionals team, [REDACTED]	1.00	110.00	110.00
6/30/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.50	175.00	87.50
6/30/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.50	175.00	87.50
			<u>120.60</u>	<u>16,686.50</u>	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	58.90	175.00	10,307.50
Male Noguera	27.20	95.00	2,584.00
María Schell	34.50	110.00	3,795.00
	<u>120.60</u>		<u>16,686.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from June 1 to June 30, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2021	Jorge Marchand	Communication with the MICS and Bennazar teams in preparation for the upcoming meeting [REDACTED]	0.40	175.00	70.00
6/1/2021	Jorge Marchand	Communication with the MICS team about status, in preparation for the upcoming meeting.	0.30	175.00	52.50
6/1/2021	María Schell	Work on content development: radio program script #57.	1.80	110.00	198.00
6/1/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #57.	1.60	175.00	280.00
6/1/2021	Jorge Marchand	Communication with the MICS team, to discuss about the Google Ads campaign.	0.40	175.00	70.00
6/1/2021	Jorge Marchand	Communication [REDACTED] to discuss details for the upcoming meeting on 6/3/2021.	0.30	175.00	52.50
6/1/2021	Jorge Marchand	Work on content revisions: FTI's presentation for the next COR members official meeting.	0.40	175.00	70.00
6/1/2021	Jorge Marchand	Communication with the professionals team, to discuss about the upcoming COR meeting agenda and agree to divide the agenda in two separate meetings.	0.70	175.00	122.50
6/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/1/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.60	125.00	75.00
6/1/2021	Ferdinand Díaz	Communication with the COR members to share news and articles related to the COR.	0.20	125.00	25.00
6/1/2021	María Schell	Work on content development: COR memo.	1.50	110.00	165.00
6/1/2021	María Schell	Work on content development: translation of PWPT to COR.	1.30	110.00	143.00
6/2/2021	Jorge Marchand	Communication with the local professionals team, and COR members Miguel Fabre and Carmen Núñez, [REDACTED]	0.90	175.00	157.50
6/2/2021	Jorge Marchand	Communication with the professionals team, to discuss about the next COR meeting.	0.30	175.00	52.50
6/2/2021	Jorge Marchand	Work on content development: agenda for the upcoming COR meeting [REDACTED]	0.40	175.00	70.00
6/2/2021	María Schell	Work on content development: PWPT presentation for the upcoming COR meeting.	1.20	110.00	132.00
6/2/2021	Jorge Marchand	Communication with the local professionals team and COR members, to share the meeting agenda and documents for the COR meeting [REDACTED]	0.20	175.00	35.00
6/2/2021	Jorge Marchand	Work with the MICS and Plenitud Dorada teams, to discuss about the next COR ad to be published.	0.60	175.00	105.00
6/2/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.80	175.00	140.00
6/2/2021	Jorge Marchand	Work on content development: radio program script.	1.40	175.00	245.00
6/2/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development.	2.00	175.00	350.00
6/2/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development.	2.00	110.00	220.00

6/2/2021	María Schell	Media monitoring and sharing Re: COR related news	0.60	110.00	66.00
6/3/2021	Jorge Marchand	Work on content development: presentation [REDACTED]	1.20	175.00	210.00
6/3/2021	Jorge Marchand	Work on pre production and recording of the radio program #57.	1.50	175.00	262.50
6/3/2021	María Schell	Work on content development and revisions: translation of PWPT for COR meeting.	2.10	110.00	231.00
6/3/2021	María Schell	Work on content research: [REDACTED]	0.50	110.00	55.00
6/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
6/3/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
6/3/2021	Ferdinand Díaz	Communication with the COR members to share news and articles related to the COR.	0.10	125.00	12.50
6/4/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, t [REDACTED]	0.40	175.00	70.00
6/4/2021	Jorge Marchand	Work on research and analysis: [REDACTED]	1.90	175.00	332.50
6/4/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
6/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/4/2021	Male Noguera	Communication with Lauren Smotkin from FTI team, [REDACTED]	0.20	95.00	19.00
6/5/2021	Jorge Marchand	Communication with the MICS team, [REDACTED]	0.40	175.00	70.00
6/5/2021	Jorge Marchand	Communication with the MICS team, t [REDACTED]	0.20	175.00	35.00
6/5/2021	María Schell	Work on content development: translation of PWPT to COR.	4.00	110.00	440.00
6/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
6/6/2021	María Schell	Work on content development: radio program script #58.	3.80	110.00	418.00
6/6/2021	María Schell	Work on content development: translation of PWPT for the COR meeting.	3.20	110.00	352.00
6/7/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss status.	0.60	175.00	105.00
6/7/2021	Jorge Marchand	Communication with COR members Miguel Fabre and Carmen Núñez, to report on status.	0.20	175.00	35.00
6/7/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.30	175.00	227.50
6/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
6/7/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development.	2.30	175.00	402.50
6/7/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development.	2.30	110.00	253.00
6/7/2021	María Schell	Work on content development: radio program script #58.	5.00	110.00	550.00
6/8/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	1.40	175.00	245.00

6/8/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the meeting [REDACTED]	0.50	175.00	87.50
6/8/2021	Jorge Marchand	Communication with the MICS team, [REDACTED]	0.80	175.00	140.00
6/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
6/8/2021	Jorge Marchand	Work on content revisions and edits to finalize the radio program script #58.	1.00	175.00	175.00
6/8/2021	María Schell	Work on content revisions and edits to finalize the radio program script #58.	1.00	110.00	110.00
6/8/2021	Male Noguera	Work on content revisions and edits: [REDACTED]	1.00	95.00	95.00
6/9/2021	Jorge Marchand	Work with the MICS team on content development: [REDACTED]	1.30	175.00	227.50
6/9/2021	María Schell	Work with the MICS team on content development: [REDACTED]	1.30	110.00	143.00
6/9/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.40	175.00	245.00
6/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.20	110.00	132.00
6/9/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.70	175.00	122.50
6/9/2021	María Schell	Communication [REDACTED]	0.50	110.00	55.00
6/10/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
6/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/10/2021	Jorge Marchand	Work on research and analysis [REDACTED]	1.40	175.00	245.00
6/10/2021	Jorge Marchand	Work on content development: [REDACTED]	0.90	175.00	157.50
6/10/2021	Jorge Marchand	Work on content revisions and edits: [REDACTED]	0.80	175.00	140.00
6/10/2021	Male Noguera	Work on content revisions and edits: [REDACTED]	0.60	95.00	57.00
6/10/2021	Jorge Marchand	Communication with COR president Miguel Fabre, [REDACTED]	0.30	175.00	52.50
6/10/2021	Jorge Marchand	Work on pre production and recording of the radio program #58.	1.50	175.00	262.50
6/11/2021	Jorge Marchand	Communication with COR member Juan Ortíz, [REDACTED]s.	0.80	175.00	140.00
6/11/2021	Jorge Marchand	Communication [REDACTED]	0.50	175.00	87.50
6/11/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/12/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00

6/12/2021	Male Noguera	Work on content revisions and edits [REDACTED]	0.50	95.00	47.50
6/12/2021	Male Noguera	Work on the artistic design [REDACTED]	5.80	95.00	551.00
6/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/14/2021	Male Noguera	Communication [REDACTED] newspaper.	0.50	95.00	47.50
6/14/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	1.40	175.00	245.00
6/14/2021	Jorge Marchand	Work with the MICS team on content revisions: [REDACTED]	1.80	175.00	315.00
6/14/2021	María Schell	Work with the MICS team on content revisions: [REDACTED]	1.80	110.00	198.00
6/14/2021	Jorge Marchand	Work with the MICS team on content revisions: [REDACTED]	2.10	175.00	367.50
6/14/2021	María Schell	Work with the MICS team on content revisions: [REDACTED]	2.10	110.00	231.00
6/14/2021	Jorge Marchand	Communication with COR members Miguel Fabre and Carmen Núñez, [REDACTED]	0.40	175.00	70.00
6/14/2021	Jorge Marchand	Work on content revisions [REDACTED]	0.70	175.00	122.50
6/14/2021	María Schell	Work on content revisions [REDACTED]	0.30	110.00	33.00
6/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/14/2021	María Schell	Work on content development: radio program script #59.	2.80	110.00	308.00
6/15/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #59.	0.50	175.00	87.50
6/15/2021	María Schell	Work on content revisions and edits to the radio program script #59.	1.40	110.00	154.00
6/15/2021	Jorge Marchand	Work on content revisions and recommendations [REDACTED]	1.60	175.00	280.00
6/15/2021	María Schell	Work on content revisions and recommendations [REDACTED]	2.30	110.00	253.00
6/15/2021	Jorge Marchand	Communication [REDACTED]	0.90	175.00	157.50
6/15/2021	Jorge Marchand	Communication with Ana Heeren from the FTI team, [REDACTED]	0.80	175.00	140.00
6/15/2021	Jorge Marchand	Communication with the FOMB Communications team, [REDACTED]	0.60	175.00	105.00
6/15/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED]	0.90	175.00	157.50
6/15/2021	María Schell	Communication with the local professionals team, [REDACTED]	0.30	110.00	33.00
6/15/2021	María Schell	Work on content development for the next radio program script.	0.70	110.00	77.00
6/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
6/15/2021	Male Noguera	Work on revisions and edits [REDACTED]	0.60	95.00	57.00
6/16/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.50	175.00	87.50

6/16/2021	Jorge Marchand	Communication with the ORC, [REDACTED].	0.50	175.00	87.50
6/16/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting process.	1.00	175.00	175.00
6/16/2021	María Schell	Communication [REDACTED] about the voting timeline and important dates.	0.40	110.00	44.00
6/16/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about questions and comments received through the ORC digital platforms.	0.80	175.00	140.00
6/16/2021	Jorge Marchand	Communication with the FOMB Communications team, to discuss about COR motions submitted.	0.30	175.00	52.50
6/16/2021	Jorge Marchand	Work on content revisions and edits for email drop material.	0.40	175.00	70.00
6/16/2021	Jorge Marchand	Work on media monitoring: clippings and radio program segments recorded, with public discussion related to the COR.	0.80	175.00	140.00
6/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
6/16/2021	Jorge Marchand	Communication with the ORC members, to send a report of news and articles related to the ORC.	0.20	175.00	35.00
6/16/2021	Jorge Marchand	Work session with the MICS team, to work on content development and review documents [REDACTED].	2.60	175.00	455.00
6/16/2021	María Schell	Work session with the MICS team, to work on content development and review documents [REDACTED].	2.60	110.00	286.00
6/16/2021	María Schell	Work on translation of Robert Gordon's communication to COR members.	1.00	110.00	110.00
6/16/2021	Male Noguera	Work on research for content development: [REDACTED].	0.50	95.00	47.50
6/17/2021	Jorge Marchand	Work on pre production and recording of the radio program #59.	1.70	175.00	297.50
6/17/2021	Jorge Marchand	Work on content development for publication on the ORC digital platforms.	1.30	175.00	227.50
6/17/2021	Jorge Marchand	Work on content revisions and approval for distribution through email drop.	0.60	175.00	105.00
6/17/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED].	0.60	175.00	105.00
6/17/2021	Jorge Marchand	Work with the professionals team, to discuss about the campaign and voting process.	1.40	175.00	245.00
6/17/2021	Jorge Marchand	Communication with the ORC, to discuss about the communications team status.	0.40	175.00	70.00
6/17/2021	Jorge Marchand	Work on content development, [REDACTED].	0.80	175.00	140.00
6/17/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
6/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
6/17/2021	Jorge Marchand	Work on content development [REDACTED].	1.30	175.00	227.50
6/17/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development [REDACTED].	1.20	175.00	210.00
6/17/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development [REDACTED].	1.20	110.00	132.00

6/18/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
6/18/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
6/18/2021	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with public discussion related to the COR.	0.40	175.00	70.00
6/18/2021	María Schell	Work on content development and edits: [REDACTED]	1.50	110.00	165.00
6/19/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
6/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/21/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	1.60	175.00	280.00
6/21/2021	María Schell	Communication with the professionals team, to discuss about the next COR meeting.	0.30	110.00	33.00
6/21/2021	Jorge Marchand	Communication [REDACTED]	0.70	175.00	122.50
6/21/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development.	1.40	175.00	245.00
6/21/2021	Male Noguera	Working session meeting with the MICS team, to discuss status and content development.	1.40	95.00	133.00
6/21/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development.	1.40	110.00	154.00
6/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/21/2021	María Schell	Work on content development: radio program script #60.	2.20	110.00	242.00
6/21/2021	Male Noguera	Communication with the MICS team, to discuss and review [REDACTED]	0.50	95.00	47.50
6/21/2021	Male Noguera	Communication with the professionals team, [REDACTED]	0.20	95.00	19.00
6/22/2021	Jorge Marchand	Communication with COR members Miguel Fabre and Carmen Núñez, [REDACTED]	0.40	175.00	70.00
6/22/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.60	175.00	105.00
6/22/2021	Jorge Marchand	Work on content development for the radio program script #61.	1.30	175.00	227.50
6/22/2021	María Schell	Work on content development: radio program script #60.	0.80	110.00	88.00
6/22/2021	Jorge Marchand	Work on content revisions: radio program script #60.	0.20	175.00	35.00
6/22/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
6/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
6/22/2021	María Schell	Communication with the local professionals team, to share news and articles related to the COR.	0.10	110.00	11.00
6/22/2021	María Schell	Work on content development: next meeting material.	1.30	110.00	143.00
6/23/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	1.80	175.00	315.00
6/23/2021	Jorge Marchand	Communication [REDACTED]	0.30	175.00	52.50

6/23/2021	Jorge Marchand	Communication with COR members Miguel Fabre and Carmen Núñez, to discuss about the upcoming meeting [REDACTED]	0.20	175.00	35.00
6/23/2021	Jorge Marchand	Work on pre production and recording of the radio program #60.	1.50	175.00	262.50
6/23/2021	Jorge Marchand	Work on content development: communications strategy.	0.30	175.00	52.50
6/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/23/2021	Male Noguera	Prepare a summary of actions on Social Media and website [REDACTED]	0.80	95.00	76.00
6/24/2021	Jorge Marchand	Follow up communication with the professionals team, [REDACTED]	0.10	175.00	17.50
6/24/2021	Jorge Marchand	Communication with the MICS [REDACTED] to discuss about status.	0.30	175.00	52.50
6/24/2021	Jorge Marchand	Work on content development: material for the meeting [REDACTED]	1.50	175.00	262.50
6/24/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED]	0.30	175.00	52.50
6/24/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
6/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
6/24/2021	María Schell	Work on translation: Robert Gordon's communication to the ORC.	0.30	110.00	33.00
6/24/2021	María Schell	Work on content development: communications plan.	2.30	110.00	253.00
6/24/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.50	125.00	62.50
6/24/2021	Ferdinand Díaz	Communication with the ORC members, to send news and articles related to the ORC.	0.10	125.00	12.50
6/25/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
6/25/2021	María Schell	Communication with the ORC members, to send news and articles related to the ORC.	0.10	110.00	11.00
6/25/2021	María Schell	Work on content development: for publication on the ORC digital platforms.	0.50	110.00	55.00
6/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
6/26/2021	María Schell	Communication with the ORC members, to send news and articles related to the ORC.	0.10	110.00	11.00
6/27/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.30	175.00	52.50
6/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/27/2021	María Schell	Communication with the ORC members, to send news and articles related to the ORC.	0.20	110.00	22.00
6/27/2021	María Schell	Work on content development: radio program script #61.	3.80	110.00	418.00
6/28/2021	Jorge Marchand	Work on content revisions: [REDACTED]	1.40	175.00	245.00
6/28/2021	María Schell	Work on content revisions: [REDACTED]	0.80	110.00	88.00
6/28/2021	Jorge Marchand	Communication with the professionals team, to discuss communications strategies.	0.80	175.00	140.00

6/28/2021	Jorge Marchand	Communication [REDACTED] [REDACTED]	0.70	175.00	122.50
6/28/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED].	0.90	175.00	157.50
6/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/28/2021	María Schell	Work on content development and revisions: radio program script #61.	1.70	110.00	187.00
6/28/2021	María Schell	Work on content development: communications planning.	0.20	110.00	22.00
6/28/2021	Male Noguera	Communication with the professionals team, to discuss about communications strategies and planning.	0.50	95.00	47.50
6/28/2021	Male Noguera	Work on content research: radio program script #60 to identify possible topics for next email drops.	0.30	95.00	28.50
6/28/2021	Male Noguera	Work on content development: [REDACTED] [REDACTED] [REDACTED]	1.30	95.00	123.50
6/29/2021	Jorge Marchand	Communication with the MICS team, to discuss about content for email drop distribution.	0.50	175.00	87.50
6/29/2021	María Schell	Communication with the MICS team, to discuss about content for email drop distribution.	0.50	110.00	55.00
6/29/2021	Jorge Marchand	Communication with COR president Miguel Fabre, to discuss about the radio program script.	0.30	175.00	52.50
6/29/2021	Jorge Marchand	Work on content development and revisions: radio program script #61.	0.30	175.00	52.50
6/29/2021	María Schell	Work on content development and revisions: radio program script #61.	0.30	110.00	33.00
6/29/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED].	0.80	175.00	140.00
6/29/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED]	1.40	175.00	245.00
6/29/2021	Jorge Marchand	Communication with Francisco del Castillo from the Bennazar team, [REDACTED]	0.20	175.00	35.00
6/29/2021	Jorge Marchand	Communication with retirees, [REDACTED] [REDACTED]	0.40	175.00	70.00
6/29/2021	María Schell	Work on content development and edits: [REDACTED] [REDACTED]	2.60	110.00	286.00
6/29/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
6/29/2021	María Schell	Work on translation: [REDACTED].	3.10	110.00	341.00
6/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/29/2021	Male Noguera	Work on content revisions and edits: [REDACTED] [REDACTED]	0.40	95.00	38.00
6/29/2021	Male Noguera	Work on content revisions and edits: [REDACTED] [REDACTED]	0.40	95.00	38.00
6/29/2021	Male Noguera	Communication with the MICS team to discuss about the Website, Social Media and Digital tasks [REDACTED] [REDACTED] [REDACTED]	0.90	95.00	85.50
6/30/2021	Jorge Marchand	Communication with the COR members, to send the FOMB letter on Act 7.	0.30	175.00	52.50

6/30/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.80	175.00	140.00
6/30/2021	Jorge Marchand	Communication with the professionals team, to discuss about the communications plan [REDACTED]	1.30	175.00	227.50
6/30/2021	María Schell	Work on content revisions: [REDACTED]	0.80	110.00	88.00
6/30/2021	Jorge Marchand	Work on final revisions to communication pieces f [REDACTED]	0.40	175.00	70.00
6/30/2021	Jorge Marchand	Work on pre production and recording of the radio program #61.	1.60	175.00	280.00
6/30/2021	María Schell	Work on content development: [REDACTED] presentation.	1.50	110.00	165.00
6/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
6/30/2021	María Schell	Communication with the ORC members, to send news and articles related to the ORC.	0.20	110.00	22.00
6/30/2021	María Schell	Work on translation: [REDACTED] er.	2.40	110.00	264.00
6/30/2021	Male Noguera	Work on content development: to define the Website, Social Media and Digital tasks [REDACTED]	1.40	95.00	133.00
			<u>206.30</u>		<u>28,428.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	1.90	125.00	237.50
Jorge Marchand	91.90	175.00	16,082.50
Male Noguera	17.80	95.00	1,691.00
María Schell	94.70	110.00	10,417.00
	<u>206.30</u>		<u>28,428.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from June 1 to June 30, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/1/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.20	95.00	19.00
6/1/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
6/1/2021	Male Noguera	Facebook promotion: audience selection, budget and timing duration.	0.20	95.00	19.00
6/1/2021	Male Noguera	LinkedIn posting and monitoring.	0.30	95.00	28.50
6/1/2021	Male Noguera	Assign promotion budget to LinkedIn post.	0.20	95.00	19.00
6/1/2021	Male Noguera	Evaluate Social Media, webpage and Google ads metrics to identify performance based on traffic directed and registrations to the COR webpage.	1.30	95.00	123.50
6/1/2021	Male Noguera	Evaluate requirements and alternatives to create a LinkedIn Ad campaign to generate follows.	0.30	95.00	28.50
6/2/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/2/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.30	95.00	28.50
6/3/2021	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
6/4/2021	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
6/4/2021	Male Noguera	Summary of weekly conversation on Facebook and email.	1.00	95.00	95.00
6/4/2021	Male Noguera	Monitor conversation on digital media [REDACTED]	0.60	95.00	57.00
6/4/2021	Male Noguera	LinkedIn page conversation management and monitoring (ad and profile)	0.30	95.00	28.50
6/5/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
6/6/2021	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
6/7/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/7/2021	Male Noguera	Monitor conversation on digital media [REDACTED]	0.30	95.00	28.50
6/7/2021	Male Noguera	Write, design and schedule email drop [REDACTED]	0.60	95.00	57.00
6/7/2021	Male Noguera	Write and design opening header on webpage [REDACTED]	0.50	95.00	47.50
6/8/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/8/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
6/8/2021	Male Noguera	Evaluate May Google Ads report sent by the FTI team.	0.40	95.00	38.00
6/9/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/9/2021	Male Noguera	Evaluate recent conversation on Social Media and email [REDACTED]	1.20	95.00	114.00
6/9/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.40	95.00	38.00

6/9/2021	Male Noguera	Monitor conversation on digital media [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
6/10/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/10/2021	Male Noguera	Provide a summary of the questions received [REDACTED] [REDACTED] [REDACTED]	0.50	95.00	47.50
6/10/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.30	95.00	28.50
6/11/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
6/11/2021	Male Noguera	Revise video post before publishing to Facebook.	0.40	95.00	38.00
6/11/2021	Male Noguera	Facebook video posting (error in Facebook platform / troubleshooting time included).	0.80	95.00	76.00
6/11/2021	Male Noguera	Facebook video post promotion: audience selection, timing and budget.	0.20	95.00	19.00
6/11/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.30	95.00	28.50
6/11/2021	Male Noguera	Create second LinkedIn Ad: text, image, budget, duration, audience creation.	0.60	95.00	57.00
6/11/2021	Male Noguera	Upload radio show #58 to webpage.	0.40	95.00	38.00
6/11/2021	Male Noguera	Send radio show #58 to COR members [REDACTED]	0.20	95.00	19.00
6/12/2021	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
6/13/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
6/14/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
6/14/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.50	95.00	47.50
6/14/2021	Male Noguera	Monitor conversation on digital media [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
6/14/2021	Male Noguera	LinkedIn page monitoring.	0.40	95.00	38.00
6/14/2021	Male Noguera	Generate new QR code to include on the design of the insert and flyer.	0.40	95.00	38.00
6/14/2021	Male Noguera	Design and schedule email drop to send to retirees.	0.60	95.00	57.00
6/15/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/15/2021	Male Noguera	Facebook page posting.	1.00	95.00	95.00
6/16/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/16/2021	Male Noguera	Design email drop: [REDACTED] [REDACTED] [REDACTED]	0.30	95.00	28.50
6/16/2021	Male Noguera	Upload two legal motions to website.	0.50	95.00	47.50
6/16/2021	Male Noguera	Summary of conversation under post [REDACTED].	0.40	95.00	38.00
6/17/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/17/2021	Male Noguera	Father's Day Facebook post creation: image, text, design.	0.50	95.00	47.50
6/17/2021	Male Noguera	Search for stock image to be use on note about the two motions submitted by the COR [REDACTED].	0.20	95.00	19.00
6/17/2021	Male Noguera	Upload radio show #59 to webpage and write summary text.	0.50	95.00	47.50
6/17/2021	Male Noguera	Upload new note text and image to webpage: [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00

6/17/2021	Male Noguera	Design and send email drop: [REDACTED] [REDACTED] [REDACTED].	0.50	95.00	47.50
6/17/2021	Male Noguera	Facebook posting: [REDACTED] [REDACTED] [REDACTED]	0.30	95.00	28.50
6/17/2021	Male Noguera	Facebook post promotion: audience selection, timing and budget.	0.20	95.00	19.00
6/18/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
6/18/2021	Male Noguera	LinkedIn page posting and monitoring.	0.60	95.00	57.00
6/18/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.50	95.00	47.50
6/18/2021	Male Noguera	Prepare weekly conversation summary.	1.00	95.00	95.00
6/19/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/20/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
6/20/2021	Male Noguera	Facebook page posting: Father's Day.	0.30	95.00	28.50
6/21/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
6/21/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.60	95.00	57.00
6/21/2021	Male Noguera	Monitor conversation on digital media [REDACTED] [REDACTED].	0.60	95.00	57.00
6/21/2021	Male Noguera	LinkedIn page monitoring.	0.40	95.00	38.00
6/21/2021	Male Noguera	Revise and download new video post to publish in Facebook.	0.30	95.00	28.50
6/21/2021	Male Noguera	Facebook video posting.	0.40	95.00	38.00
6/21/2021	Male Noguera	Facebook video post promotion: audience selection, timing and budget.	0.20	95.00	19.00
6/21/2021	Male Noguera	Create posts to announce radio show pause during July: text and design.	1.90	95.00	180.50
6/22/2021	Male Noguera	Write, design and send email drop [REDACTED] [REDACTED] [REDACTED]	0.80	95.00	76.00
6/22/2021	Male Noguera	Prepare a conversation summary [REDACTED] [REDACTED]	0.40	95.00	38.00
6/22/2021	Male Noguera	Monitor conversation on digital media [REDACTED] [REDACTED]	0.60	95.00	57.00
6/23/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/23/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.30	95.00	28.50
6/23/2021	Male Noguera	Facebook page posts posting and scheduling to announce next radio shows and recordings on web page.	0.60	95.00	57.00
6/23/2021	Male Noguera	Facebook post promotion: audience selection, timing and budget.	0.20	95.00	19.00
6/23/2021	Male Noguera	Write note for publication [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED].	0.50	95.00	47.50
6/23/2021	Male Noguera	Search for stock image to publish with note: [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.20	95.00	19.00

6/23/2021	Male Noguera	Upload note to webpage: [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
6/23/2021	Male Noguera	Design and schedule email drop to be sent to retirees: [REDACTED] [REDACTED]	0.40	95.00	38.00
6/24/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
6/24/2021	Male Noguera	Facebook posting: [REDACTED] [REDACTED]	0.20	95.00	19.00
6/24/2021	Male Noguera	Facebook post promotion: audience selection, timing and budget.	0.20	95.00	19.00
6/24/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.80	95.00	76.00
6/24/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR and other mentions.	0.40	95.00	38.00
6/24/2021	Male Noguera	LinkedIn page monitoring.	0.30	95.00	28.50
6/25/2021	Male Noguera	Facebook page conversation management and monitoring.	3.20	95.00	304.00
6/25/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
6/25/2021	Male Noguera	Prepare the weekly conversation report.	1.20	95.00	114.00
6/26/2021	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
6/27/2021	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
6/28/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/28/2021	Male Noguera	Upload radio show #60 to website.	0.40	95.00	38.00
6/28/2021	Male Noguera	Compress and send radio show #60 to COR members via email.	0.20	95.00	19.00
6/28/2021	Male Noguera	LinkedIn page monitoring.	0.40	95.00	38.00
6/29/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/29/2021	Male Noguera	Monitor conversation on digital media [REDACTED] [REDACTED]	0.50	95.00	47.50
6/29/2021	Male Noguera	Evaluate results on registration Facebook Ads campaign (Testing: specific audiences versus general audience performance).	0.40	95.00	38.00
6/29/2021	Male Noguera	Duplicate registration and calculator Facebook Ads campaigns with an amplified audience to measure results and performance (comparing to a more specific audience).	0.60	95.00	57.00
6/29/2021	Male Noguera	Write, design and send email drop to retirees registered: [REDACTED] [REDACTED]"	0.80	95.00	76.00
6/30/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
6/30/2021	Male Noguera	LinkedIn page monitoring.	0.30	95.00	28.50
			63.00		5,985.00

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	63.00	95.00	5,985.00
María Schell	-	110.00	-
	63.00		5,985.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From July 1 to July 31, 2021

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	-	0.60	-	0.60	\$ 125.00	75.00
Jorge Marchand	Principal	40.90	71.20	-	112.10	\$ 175.00	19,617.50
Male Noguera	Media Manager	21.90	22.70	57.70	102.30	\$ 95.00	9,718.50
María Schell	Business Editor	25.30	71.10	-	96.40	\$ 110.00	10,604.00
		88.10	165.60	57.70	311.40		40,015.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from July 1 to July 31, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss about communication strategies for the voting campaign.	0.60	175.00	105.00
7/1/2021	Male Noguera	Conference call with the MICS team, to discuss about communication strategies for the voting campaign.	0.60	95.00	57.00
7/1/2021	María Schell	Conference call with the MICS team, to discuss about communication strategies for the voting campaign.	0.60	110.00	66.00
7/1/2021	Jorge Marchand	Working session meeting with the MICS team to review the voting materials.	0.80	175.00	140.00
7/1/2021	Male Noguera	Working session meeting with the MICS team to review the voting materials.	0.80	95.00	76.00
7/1/2021	María Schell	Working session meeting with the MICS team to review the voting materials.	0.80	110.00	88.00
7/1/2021	Jorge Marchand	Meeting with the Prime Clerk team, to discuss about the pensioners voting process.	1.00	175.00	175.00
7/1/2021	Male Noguera	Meeting with the Prime Clerk team, to discuss about the pensioners voting process.	1.00	95.00	95.00
7/1/2021	Jorge Marchand	Conference call with the GSG and LinkActiv teams, to discuss about the proposals for the COR information/call center.	0.70	175.00	122.50
7/2/2021	Jorge Marchand	Conference call with the MICS team, to review the final support documents for the voting process.	0.40	175.00	70.00
7/2/2021	Male Noguera	Conference call with the MICS team, to review the final support documents for the voting process.	0.40	95.00	38.00
7/2/2021	María Schell	Conference call with the MICS team, to review the final support documents for the voting process.	0.40	110.00	44.00
7/6/2021	Jorge Marchand	Conference call with the MICS team to discuss about content for publication on the ORC digital platforms.	0.20	175.00	35.00
7/6/2021	María Schell	Conference call with the MICS team to discuss about content for publication on the ORC digital platforms.	0.20	110.00	22.00
7/6/2021	Jorge Marchand	Conference call with the MICS team, to discuss communications strategies and status.	0.90	175.00	157.50
7/6/2021	Male Noguera	Conference call with the MICS team, to discuss communications strategies and status.	0.90	95.00	85.50
7/6/2021	María Schell	Conference call with the MICS team, to discuss communications strategies and status.	0.90	110.00	99.00
7/6/2021	Jorge Marchand	Meeting with Gilberto Guasp, [REDACTED] for the voting campaign.	0.50	175.00	87.50
7/6/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED]	0.90	175.00	157.50
7/6/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.50	175.00	262.50
7/6/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.50	110.00	165.00
7/7/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.20	175.00	35.00
7/7/2021	María Schell	Conference call with the MICS team, [REDACTED]	0.20	110.00	22.00

7/7/2021	Jorge Marchand	Conference call with the MICS team, to discuss about status and communications strategies for the voting campaign.	1.00	175.00	175.00
7/7/2021	Male Noguera	Conference call with the MICS team, to discuss about status and communications strategies for the voting campaign.	1.00	95.00	95.00
7/7/2021	María Schell	Conference call with the MICS team, to discuss about status and communications strategies for the voting campaign.	1.00	110.00	110.00
7/7/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED]	0.30	175.00	52.50
7/7/2021	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED]	0.30	110.00	33.00
7/7/2021	María Schell	Conference call with Francisco del Castillo from the Bennazar team, to discuss about the translation of the voting materials.	0.40	110.00	44.00
7/7/2021	Jorge Marchand	Meeting with the MICS and Arco teams, to discuss [REDACTED] the voting campaign.	0.60	175.00	105.00
7/7/2021	Male Noguera	Meeting with the MICS and Arco teams, to discuss [REDACTED] the voting campaign.	0.60	95.00	57.00
7/7/2021	Jorge Marchand	Participate in the COR official meeting.	2.00	175.00	350.00
7/7/2021	Male Noguera	Participate in the COR official meeting.	2.00	95.00	190.00
7/7/2021	María Schell	Participate in the COR official meeting.	2.00	110.00	220.00
7/8/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.50	175.00	87.50
7/8/2021	Male Noguera	Conference call with the MICS team, [REDACTED]	0.50	95.00	47.50
7/8/2021	Male Noguera	Conference call with the Arco Publicidad team, [REDACTED]	0.40	95.00	38.00
7/8/2021	Male Noguera	Conference call with the FTI digital team, to discuss about communications strategies.	0.90	95.00	85.50
7/9/2021	Jorge Marchand	Conference call with reporter [REDACTED]	0.30	175.00	52.50
7/9/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about communications strategies and status.	0.60	175.00	105.00
7/9/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about communications strategies and status.	0.60	110.00	66.00
7/9/2021	Jorge Marchand	Conference call with COR member Blanca Paniagua, [REDACTED]	0.50	175.00	87.50
7/9/2021	Jorge Marchand	Conference call with COR member Carmen Núñez, to discuss status.	0.90	175.00	157.50
7/12/2021	Jorge Marchand	Conference call with COR Vice President Carmen Núñez, to discuss about status and the upcoming voting campaign presentation.	0.40	175.00	70.00
7/12/2021	Jorge Marchand	Conference call with [REDACTED] journalist [REDACTED]	0.50	175.00	87.50
7/12/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
7/12/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00

7/13/2021	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.20	175.00	35.00
7/13/2021	Jorge Marchand	Conference call with the voting campaign team, to discuss about the strategic plan.	1.00	175.00	175.00
7/13/2021	Male Noguera	Conference call with the voting campaign team, to discuss about the strategic plan.	1.00	95.00	95.00
7/13/2021	María Schell	Conference call with the voting campaign team, to discuss about the strategic plan.	1.00	110.00	110.00
7/14/2021	Male Noguera	Meeting with Tomas Pérez from GSG [REDACTED]	0.40	95.00	38.00
7/14/2021	Jorge Marchand	Conference call with the MICS team to discuss status and communication strategies.	0.50	175.00	87.50
7/14/2021	Male Noguera	Conference call with the MICS team to discuss status and communication strategies.	0.50	95.00	47.50
7/14/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about communications strategies and the agenda for the upcoming COR communications subcommittee meeting.	0.90	175.00	157.50
7/14/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about communications strategies and the agenda for the upcoming COR communications subcommittee meeting.	0.90	110.00	99.00
7/14/2021	Jorge Marchand	Meeting with Justin Lapatine from the GSG team, and the LinkActiv team, [REDACTED]	1.40	175.00	245.00
7/15/2021	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to discuss about the FOMB communications teams status.	0.50	175.00	87.50
7/16/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, to discuss about the voting campaign plan.	0.50	175.00	87.50
7/16/2021	Jorge Marchand	Conference call with COR vice president Carmen Núñez, to discuss about the voting campaign plan.	0.80	175.00	140.00
7/16/2021	Jorge Marchand	Meeting with the ORC communications subcommittee, to present the voting campaign plan.	2.00	175.00	350.00
7/16/2021	Male Noguera	Meeting with the ORC communications subcommittee, to present the voting campaign plan.	2.00	95.00	190.00
7/16/2021	María Schell	Meeting with the ORC communications subcommittee, to present the voting campaign plan.	2.00	110.00	220.00
7/19/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the voting campaign communication strategies.	0.30	175.00	52.50
7/19/2021	María Schell	Conference call with the MICS team, to discuss about the voting campaign communication strategies.	0.30	110.00	33.00
7/19/2021	Jorge Marchand	Conference call with the MICS team to discuss about the updated calculator statistics and metrics.	0.30	175.00	52.50
7/19/2021	Male Noguera	Conference call with the MICS team to discuss about the updated calculator statistics and metrics.	0.30	95.00	28.50
7/19/2021	Jorge Marchand	Conference call with Robert Gordon, to discuss about next steps on the voting campaign plan.	0.40	175.00	70.00
7/19/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
7/19/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00

7/20/2021	Jorge Marchand	Meeting with the professionals team to discuss about the voting process and materials.	0.80	175.00	140.00
7/20/2021	María Schell	Meeting with the professionals team to discuss about the voting process and materials.	0.80	110.00	88.00
7/20/2021	María Schell	Conference call with the voting strategy team, to discuss about the campaign and status.	0.70	110.00	77.00
7/20/2021	Jorge Marchand	Conference call with the voting strategy team, to discuss about the campaign and status.	0.70	175.00	122.50
7/20/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss status and content development.	1.70	175.00	297.50
7/20/2021	Male Noguera	Working session meeting with the MICS team, to discuss status and content development.	1.70	95.00	161.50
7/20/2021	María Schell	Working session meeting with the MICS team, to discuss status and content development.	1.70	110.00	187.00
7/21/2021	Jorge Marchand	Conference call with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.80	175.00	140.00
7/21/2021	Male Noguera	Conference call with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.80	95.00	76.00
7/22/2021	Jorge Marchand	Work session meeting with the MICS team, to discuss about content development and communication strategies for the voting campaign.	0.90	175.00	157.50
7/22/2021	Male Noguera	Work session meeting with the MICS team, to discuss about content development and communication strategies for the voting campaign.	0.90	95.00	85.50
7/22/2021	María Schell	Work session meeting with the MICS team, to discuss about content development and communication strategies for the voting campaign.	0.90	110.00	99.00
7/21/2021	Jorge Marchand	Conference call with COR Vice President Carmen Núñez, to discuss about the next meeting with the communications subcommittee.	0.50	175.00	87.50
7/22/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about the radio program #62.	0.60	175.00	105.00
7/22/2021	Male Noguera	Conference call with the MICS and Bennazar teams, to discuss about the radio program #62.	0.60	95.00	57.00
7/22/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about the radio program #62.	0.60	110.00	66.00
7/22/2021	Jorge Marchand	Call with the MICS team to discuss status and pending questions received on the ORC Facebook account.	0.50	175.00	87.50
7/22/2021	Male Noguera	Call with the MICS team to discuss status and pending questions received on the ORC Facebook account.	0.50	95.00	47.50
7/22/2021	María Schell	Call with the MICS team to discuss status and pending questions received on the ORC Facebook account.	0.50	110.00	55.00
7/22/2021	Male Noguera	Conference call with the MICS team, to discuss about the vote campaign [REDACTED]	0.30	95.00	28.50
7/23/2021	Male Noguera	Conference call with Julizzette Colón, new MICS team member, who will assist in the management of the ORC digital platforms.	0.90	95.00	85.50
7/23/2021	Jorge Marchand	Conference call with Pedro Adrover from the NotiUno team, to discuss about the new radio program recordings schedule.	0.50	175.00	87.50
7/26/2021	Jorge Marchand	Conference call with the MICS team to analyze the updated calculator metrics.	0.20	175.00	35.00

7/26/2021	Male Noguera	Conference call with the MICS team to analyze the updated calculator metrics.	0.20	95.00	19.00
7/27/2021	Jorge Marchand	Conference call with COR member Juan Ortiz, to discuss about his participation recording the radio program #62.	0.40	175.00	70.00
7/27/2021	Jorge Marchand	Conference call with the local professionals team, [REDACTED]	0.50	175.00	87.50
7/27/2021	María Schell	Conference call with the local professionals team, t [REDACTED]	0.50	110.00	55.00
7/27/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, [REDACTED]	0.80	175.00	140.00
7/27/2021	Jorge Marchand	Conference call with COR Vice President Carmen Núñez, to discuss about the status of the voting campaign planning.	0.90	175.00	157.50
7/27/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
7/27/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
7/28/2021	Jorge Marchand	Meeting with the MICS and Arco teams, to discuss about communication strategies for the voting campaign.	0.70	175.00	122.50
7/28/2021	Male Noguera	Meeting with the MICS and Arco teams, to discuss about communication strategies for the voting campaign.	0.70	95.00	66.50
7/28/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the calculator tool tests and revisions.	0.30	175.00	52.50
7/28/2021	Male Noguera	Conference call with the MICS team, to discuss about the calculator tool tests and revisions.	0.30	95.00	28.50
7/28/2021	María Schell	Conference call with the MICS team, to discuss about the calculator tool tests and revisions.	0.30	110.00	33.00
7/29/2021	Jorge Marchand	Conference call with the MICS team, to discuss status.	0.30	175.00	52.50
7/29/2021	Male Noguera	Conference call with the MICS team, to discuss status.	0.30	95.00	28.50
7/29/2021	María Schell	Conference call with the MICS team, to discuss status.	0.30	110.00	33.00
7/29/2021	Male Noguera	Conference call with the MICS team to discuss about the campaign plan [REDACTED]	0.20	95.00	19.00
7/29/2021	María Schell	Conference call with the MICS team to discuss about the campaign plan [REDACTED]	0.20	110.00	22.00
7/29/2021	Jorge Marchand	Work session meeting with the MICS team, to revise the campaign plan [REDACTED] in preparation for the meeting on 7/30/2021.	1.20	175.00	210.00
7/29/2021	Male Noguera	Work session meeting with the MICS team, to revise the campaign plan [REDACTED], in preparation for the meeting on 7/30/2021.	1.20	95.00	114.00
7/29/2021	María Schell	Work session meeting with the MICS team, to revise the campaign plan [REDACTED] in preparation for the meeting on 7/30/2021.	1.20	110.00	132.00
7/30/2021	Jorge Marchand	Participate in the communications sub committee meeting to discuss about the voting campaign.	1.50	175.00	262.50
7/30/2021	María Schell	Participate in the communications sub committee meeting to discuss about the voting campaign.	1.50	110.00	165.00
			88.10	12,021.00	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	40.90	175.00	7,157.50
Male Noguera	21.90	95.00	2,080.50
María Schell	25.30	110.00	2,783.00
	<u>88.10</u>		<u>12,021.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from July 1 to July 31, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2021	Jorge Marchand	Communication with the professionals team, to discuss about questions received by phone calls from different retirees.	0.20	175.00	35.00
7/1/2021	Jorge Marchand	Communication with Joseph Cruz, from the LinkActiv Group team, to discuss about the implementation of the COR information call center.	0.30	175.00	52.50
7/1/2021	Jorge Marchand	Communication with the MICS team, to discuss about the proposals for the COR information/call center.	0.40	175.00	70.00
7/1/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting process and voting material.	1.10	175.00	192.50
7/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
7/1/2021	María Schell	Work on research to create content for the voting materials.	0.70	110.00	77.00
7/1/2021	María Schell	Work on content development for the voting materials.	1.80	110.00	198.00
7/1/2021	María Schell	Work on content edits and revisions to the voting materials.	0.60	110.00	66.00
7/1/2021	María Schell	Work on media monitoring of the FOMB public meeting #29.	2.00	110.00	220.00
7/1/2021	Jorge Marchand	Work on media monitoring of the FOMB public meeting #29.	2.00	175.00	350.00
7/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/2/2021	Jorge Marchand	Work on content development for the radio program advertisements.	1.00	175.00	175.00
7/2/2021	María Schell	Work on content development for the radio program advertisements.	0.60	110.00	66.00
7/2/2021	Jorge Marchand	Work on content revisions and edits to the advertising material for the voting campaign.	1.80	175.00	315.00
7/2/2021	Male Noguera	Work on content revisions and edits to the advertising material for the voting campaign.	0.50	95.00	47.50
7/2/2021	Jorge Marchand	Work revisions and edits to the calculator tool on the ORC webpage.	0.70	175.00	122.50
7/2/2021	María Schell	Work on content revisions and edits, to the calculator updates.	0.40	110.00	44.00
7/2/2021	María Schell	Work on translation of the voting materials.	0.50	110.00	55.00
7/2/2021	Jorge Marchand	Work on content research for content develop, to publish on the ORC digital platforms.	0.90	175.00	157.50
7/2/2021	Jorge Marchand	Work with the professionals team on the voting campaign strategy and budgeting.	1.80	175.00	315.00
7/2/2021	Jorge Marchand	Communication with the MICS and NotiUno teams, to discuss about the radio program schedule and recess.	0.80	175.00	140.00
7/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
7/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00

7/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/5/2021	Male Noguera	Communication with the MICS team, to discuss about content and status.	0.50	95.00	47.50
7/6/2021	Jorge Marchand	Communication with the voting team, to discuss about the upcoming meeting with COR members for the campaign strategic plan.	0.80	175.00	140.00
7/6/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting process [REDACTED].	1.20	175.00	210.00
7/6/2021	Jorge Marchand	Communication [REDACTED].	0.30	175.00	52.50
7/6/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the documents posted on the ORC webpage.	0.30	175.00	52.50
7/6/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.90	175.00	157.50
7/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
7/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/7/2021	María Schell	Work on content research [REDACTED]e.	0.30	110.00	33.00
7/7/2021	Jorge Marchand	Follow up communication [REDACTED].	0.80	175.00	140.00
7/7/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED].	0.50	175.00	87.50
7/7/2021	Jorge Marchand	Communication with the voting team, to discuss about the campaign strategic plan presentation.	0.60	175.00	105.00
7/7/2021	Jorge Marchand	Communication with the professionals team, [REDACTED].	0.40	175.00	70.00
7/7/2021	Jorge Marchand	Work on content revisions and edits to the voting campaign strategic plan presentation.	0.70	175.00	122.50
7/7/2021	Jorge Marchand	Work on research and study [REDACTED].	1.20	175.00	210.00
7/7/2021	María Schell	Work on translation of the voting campaign materials.	2.30	110.00	253.00
7/7/2021	María Schell	Work on translation [REDACTED].	2.00	110.00	220.00
7/7/2021	Male Noguera	Communication with Amy Timmons from the Segal team, to discuss about updating the calculator tool on the ORC digital platforms.	0.40	95.00	38.00
7/8/2021	Jorge Marchand	Work with the professionals team, [REDACTED].	0.70	175.00	122.50
7/8/2021	Jorge Marchand	Communication with the professionals team, to discuss about local media coverage [REDACTED].	0.60	175.00	105.00
7/8/2021	Jorge Marchand	Communication with the Arco team, [REDACTED] for the voting campaign.	0.50	175.00	87.50
7/8/2021	Jorge Marchand	Communication with the MICS team to review questions and comments received through the ORC digital platforms.	0.40	175.00	70.00
7/8/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED].	0.30	175.00	52.50
7/8/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
7/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/8/2021	Jorge Marchand	Communication [REDACTED].	0.50	175.00	87.50

7/8/2021	Jorge Marchand	Work on content revisions and edits [REDACTED] [REDACTED]	1.20	175.00	210.00
7/8/2021	María Schell	Work on content development [REDACTED]	2.60	110.00	286.00
7/8/2021	María Schell	Work on content development for the digital voting materials.	3.10	110.00	341.00
7/8/2021	María Schell	Work on the translation of the voting materials.	2.70	110.00	297.00
7/8/2021	María Schell	Work on content revisions and edits to the voting materials.	2.00	110.00	220.00
7/8/2021	Male Noguera	Follow up communication with the MICS team, to discuss about the approval of the new text for the post "Understanding the COR Agreement".	0.40	95.00	38.00
7/9/2021	Male Noguera	Communication with retirees, to respond information request calls.	0.30	95.00	28.50
7/9/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
7/9/2021	Ferdinand Díaz	Communication with COR members, to send important news and articles related to pensions.	0.20	125.00	25.00
7/9/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/9/2021	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with public discussion related to the COR.	0.40	175.00	70.00
7/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/9/2021	Jorge Marchand	Follow up communication with the professionals team, [REDACTED] [REDACTED].	0.20	175.00	35.00
7/9/2021	Jorge Marchand	Communication with the MICS and Bennazar to discuss about the pension calculator tool on COR's webpage.	0.30	175.00	52.50
7/9/2021	Jorge Marchand	Communication with the MICS team to analyze the updated calculator metrics, and discuss about issues with the calculator tool.	0.40	175.00	70.00
7/9/2021	Male Noguera	Communication with the MICS team to analyze the updated calculator metrics, and discuss about issues with the calculator tool.	0.40	95.00	38.00
7/9/2021	Jorge Marchand	Communication with the campaign team, to discuss about the upcoming meeting with COR members to present the campaign strategic plan.	0.30	175.00	52.50
7/9/2021	María Schell	Work on content revisions to content for publication on the ORC digital platforms.	0.80	110.00	88.00
7/9/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.70	175.00	122.50
7/9/2021	María Schell	Work on the translation of the non-voting status notice.	1.30	110.00	143.00
7/9/2021	Male Noguera	Interview with the possible new resource [REDACTED] [REDACTED] [REDACTED]	0.70	95.00	66.50
7/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/11/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
7/12/2021	Male Noguera	Follow up communication with the possible new resource [REDACTED] [REDACTED] [REDACTED]	0.50	95.00	47.50

7/12/2021	Jorge Marchand	Work on revisions and edits to the vote campaign presentation.	1.60	175.00	280.00
7/12/2021	Male Noguera	Work on edits and update to the vote campaign communications presentation.	1.30	95.00	123.50
7/12/2021	Jorge Marchand	Communication with the MICS team, [REDACTED]	0.20	175.00	35.00
7/12/2021	Jorge Marchand	Communication with the MICS team, regarding the social media activity report.	0.30	175.00	52.50
7/12/2021	Jorge Marchand	Communication with the MICS and Arco teams, to discuss about the communications strategies plan.	0.30	175.00	52.50
7/12/2021	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with public discussion related to the COR.	0.30	175.00	52.50
7/12/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
7/12/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.40	175.00	70.00
7/12/2021	Jorge Marchand	Communication with the professionals team, to discuss about the upcoming COR meeting [REDACTED]	1.40	175.00	245.00
7/12/2021	María Schell	Work on content development, [REDACTED]	0.50	110.00	55.00
7/13/2021	Jorge Marchand	Communication with the MICS and Arco teams, to discuss about the communications strategies plan [REDACTED]	0.30	175.00	52.50
7/13/2021	Jorge Marchand	Communication with journalist [REDACTED]	0.30	175.00	52.50
7/13/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/13/2021	Male Noguera	Work on media monitoring [REDACTED]	0.40	95.00	38.00
7/13/2021	Jorge Marchand	Communication with the local professionals team, to discuss about local news on the POA.	0.70	175.00	122.50
7/13/2021	Jorge Marchand	Work with the professionals team on revisions to the vote campaign presentation.	2.40	175.00	420.00
7/13/2021	María Schell	Work on translation of the voting campaign strategy presentation.	3.80	110.00	418.00
7/13/2021	María Schell	Work on additional translations of the voting campaign strategy presentation.	3.20	110.00	352.00
7/13/2021	María Schell	Work on translation revisions and proofreading to the voting campaign strategy presentation.	1.50	110.00	165.00
7/13/2021	Male Noguera	Research [REDACTED]	0.50	95.00	47.50
7/13/2021	Male Noguera	Research and analysis [REDACTED]	0.60	95.00	57.00
7/13/2021	Male Noguera	Communication with the professionals team, [REDACTED]	0.40	95.00	38.00
7/14/2021	Jorge Marchand	Communication with the LinkActiv team, to discuss the proposal.	0.30	175.00	52.50

7/14/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/14/2021	Jorge Marchand	Follow up communication with journalist [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
7/14/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
7/14/2021	Jorge Marchand	Follow up communication with the local professionals, [REDACTED] [REDACTED]	0.90	175.00	157.50
7/14/2021	Jorge Marchand	Work with the voting team, [REDACTED] [REDACTED]	0.90	175.00	157.50
7/14/2021	Male Noguera	Communication with the MICS and Bennazar teams, to evaluate the addition of years 2020 and 2021 to the calculator and the terms and formula.	0.50	95.00	47.50
7/14/2021	Male Noguera	Communication with the MICS team, to discuss about status and communication strategies.	0.40	95.00	38.00
7/15/2021	Jorge Marchand	Follow up communication with journalist [REDACTED] [REDACTED]	0.20	175.00	35.00
7/15/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/15/2021	Jorge Marchand	Communication [REDACTED] [REDACTED]	0.40	175.00	70.00
7/15/2021	Jorge Marchand	Communication with the professionals team to discuss about the voting campaign plan presentation and the voting calendar.	1.60	175.00	280.00
7/15/2021	Jorge Marchand	Follow up communication with COR members [REDACTED] [REDACTED]	0.80	175.00	140.00
7/15/2021	Jorge Marchand	Work on final revisions and edits to the voting campaign plan presentation.	1.50	175.00	262.50
7/15/2021	Male Noguera	Translation of new added information to the Vote Communications presentation.	0.50	95.00	47.50
7/15/2021	Male Noguera	Work on proofread and edits to the Voting Communications presentation.	3.40	95.00	323.00
7/15/2021	Male Noguera	Communication with Zoom support team to install and troubleshoot with the Language interpretation feature for Sub Community meeting, and receive support to install.	1.30	95.00	123.50
7/16/2021	Jorge Marchand	Communication with the Arco team to discuss status.	0.10	175.00	17.50
7/16/2021	Jorge Marchand	Communication with the local professionals team, to discuss about the ORC's digital platforms report.	0.20	175.00	35.00
7/16/2021	Jorge Marchand	Communication with Robert Gordon from the Jenner team, [REDACTED] [REDACTED]	0.20	175.00	35.00
7/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/16/2021	Jorge Marchand	Communication with the professionals team, to discuss final details in preparation for the COR meeting.	0.80	175.00	140.00

7/16/2021	Jorge Marchand	Work with the MICS team on final review to the presentation for the ORC communication subcommittee.	0.80	175.00	140.00
7/16/2021	Jorge Marchand	Communication with the MICS team to discuss status.	0.20	175.00	35.00
7/16/2021	Male Noguera	Communication with the MICS team to discuss status.	0.20	95.00	19.00
7/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
7/18/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
7/19/2021	Jorge Marchand	Follow up communication with Robert Gordon from the Jenner team, [REDACTED].	0.20	175.00	35.00
7/19/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting campaign communication strategies.	0.40	175.00	70.00
7/19/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
7/19/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/19/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.50	175.00	87.50
7/19/2021	Male Noguera	Communication with the MICS team, to discuss about the list of pending tasks regarding the voting campaign.	0.70	95.00	66.50
7/20/2021	Jorge Marchand	Follow up communication [REDACTED]	0.20	175.00	35.00
7/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
7/20/2021	María Schell	Work on content development on the agenda for the upcoming communications meeting.	0.80	110.00	88.00
7/20/2021	María Schell	Work on content development for publication on the ORC digital platforms	2.50	110.00	275.00
7/20/2021	Male Noguera	Work on content development [REDACTED]	0.70	95.00	66.50
7/21/2021	Jorge Marchand	Follow up communication [REDACTED]	0.10	175.00	17.50
7/21/2021	Jorge Marchand	Communication with the voting campaign team, [REDACTED]	0.90	175.00	157.50
7/21/2021	Jorge Marchand	Communication with the professionals team, to discuss about the Calculator tool updates on the webpage.	0.40	175.00	70.00
7/21/2021	Male Noguera	Communication with the professionals team, to discuss about the Calculator tool updates on the webpage.	0.40	95.00	38.00
7/21/2021	Jorge Marchand	Communication with the MICS team to discuss about the e-ballots.	0.30	175.00	52.50
7/21/2021	Male Noguera	Communication with the MICS team to discuss about the e-ballots.	0.30	95.00	28.50
7/21/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
7/21/2021	Jorge Marchand	Communication with the COR members and the voting campaign team, to discuss details about the next meeting for strategic planning.	0.40	175.00	70.00
7/21/2021	Jorge Marchand	Work on content development: for the "Boletín Informativo" that will be sent on email drop.	0.70	175.00	122.50
7/21/2021	María Schell	Work on content development and revisions to the White Paper [REDACTED]	3.50	110.00	385.00

7/21/2021	Jorge Marchand	Work on content revisions and edits: to the White Paper [REDACTED] [REDACTED]	1.30	175.00	227.50
7/22/2021	Male Noguera	Work on content revisions and edits: to the White Paper [REDACTED] [REDACTED]	0.40	95.00	38.00
7/21/2021	Male Noguera	Communication with Lauren Smotkin from the FTI team, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.80	95.00	76.00
7/22/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
7/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/22/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the budget and status.	0.60	175.00	105.00
7/22/2021	Jorge Marchand	Work on content research and development: for the radio program #62.	1.30	175.00	227.50
7/22/2021	Male Noguera	Communication with the MICS team, to discuss about the Social Media support team during the voting campaign.	0.40	95.00	38.00
7/23/2021	Jorge Marchand	Work with the professionals team on content revisions and edits to the White Paper.	0.20	175.00	35.00
7/23/2021	Jorge Marchand	Work session with the professionals team, [REDACTED] [REDACTED]	2.00	175.00	350.00
7/23/2021	Jorge Marchand	Communication with the voting campaign team, to discuss status.	0.70	175.00	122.50
7/23/2021	María Schell	Communication with the voting campaign team, to discuss status.	0.30	110.00	33.00
7/23/2021	Jorge Marchand	Communication with the Jenner team, to discuss about status and support team for the voting campaign.	0.40	175.00	70.00
7/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/23/2021	Jorge Marchand	Work with the MICS team on content revisions and communications strategies for the voting campaign.	1.40	175.00	245.00
7/23/2021	Male Noguera	Communication with the MICS team, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.50	95.00	47.50
7/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/24/2021	María Schell	Work on content development: [REDACTED] [REDACTED]	2.60	110.00	286.00
7/25/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
7/26/2021	María Schell	Work on content revisions and edits, to the informational piece about the POA calendar.	0.50	110.00	55.00
7/26/2021	Jorge Marchand	Communication with the MICS and local professionals team to discuss about the voting campaign timeline and status.	1.00	175.00	175.00
7/26/2021	María Schell	Work on content development, for the radio program script #62.	2.90	110.00	319.00
7/26/2021	María Schell	Work on content revisions and edits, for the radio program script #62.	1.90	110.00	209.00

7/26/2021	Male Noguera	Research [REDACTED] [REDACTED] [REDACTED]	0.50	95.00	47.50
7/27/2021	Male Noguera	Work on content revisions and edits [REDACTED] [REDACTED]	0.30	95.00	28.50
7/27/2021	Jorge Marchand	Communication with the professionals team to discuss about the voting campaign status, [REDACTED] [REDACTED].	1.30	175.00	227.50
7/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/27/2021	Jorge Marchand	Communication [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
7/27/2021	Male Noguera	Communication with the MICS team, to discuss about the change in the case calendar dates.	0.20	95.00	19.00
7/27/2021	María Schell	Work on content development and content edits to the radio program script #62.	4.70	110.00	517.00
7/28/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting campaign communication strategies.	0.80	175.00	140.00
7/28/2021	Jorge Marchand	Communication with the Arco team, to discuss about status.	0.20	175.00	35.00
7/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
7/28/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.50	175.00	87.50
7/28/2021	Jorge Marchand	Communication with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.70	175.00	122.50
7/28/2021	Male Noguera	Work on the answers [REDACTED] [REDACTED] [REDACTED]	1.80	95.00	171.00
7/28/2021	Jorge Marchand	Work on content revisions and edits to the radio program script.	0.80	175.00	140.00
7/28/2021	María Schell	Work on content revisions and editing: to the radio program script #62.	1.50	110.00	165.00
7/29/2021	Jorge Marchand	Communication with the campaign team, [REDACTED] [REDACTED]	0.30	175.00	52.50
7/29/2021	María Schell	Communication with the campaign team, [REDACTED] [REDACTED].	0.30	110.00	33.00
7/29/2021	Jorge Marchand	Communication with the campaign team, to work on communication pieces for the meeting with COR members on 7/30/2021.	0.60	175.00	105.00
7/29/2021	María Schell	Communication with the campaign team, to work on communication pieces for the meeting with COR members on 7/30/2021.	0.60	110.00	66.00
7/29/2021	Jorge Marchand	Work on media monitoring: [REDACTED] [REDACTED]	0.80	175.00	140.00
7/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
7/29/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.40	175.00	70.00
7/29/2021	María Schell	Work on content translation of document: [REDACTED] [REDACTED]	1.00	110.00	110.00

7/29/2021	Jorge Marchand	Work on pre production and recording of the radio program #62 with COR member Juan Ortiz (issues with technical difficulties).	2.00	175.00	350.00
7/29/2021	Male Noguera	Continue working on the answers for the questions [REDACTED] [REDACTED] [REDACTED]	1.00	95.00	95.00
7/30/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED] [REDACTED]	0.20	175.00	35.00
7/30/2021	Jorge Marchand	Work on final content revisions in preparation for the COR communications subcommittee meeting.	0.30	175.00	52.50
7/30/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
7/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
7/30/2021	Male Noguera	Continue working on the answers for the questions [REDACTED] [REDACTED] [REDACTED]	1.50	95.00	142.50
7/31/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
			<u>165.60</u>		<u>22,512.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	0.60	125.00	75.00
Jorge Marchand	71.20	175.00	12,460.00
Male Noguera	22.70	95.00	2,156.50
María Schell	71.10	110.00	7,821.00
	<u>165.60</u>		<u>22,512.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from July 1 to July 31, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/2/2021	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
7/2/2021	Male Noguera	Develop content campaign to announce radio show recess via email and Facebook campaign.	0.60	95.00	57.00
7/2/2021	Male Noguera	Develop ideas [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.70	95.00	66.50
7/2/2021	Male Noguera	Create registration ad campaign on Facebook.	0.40	95.00	38.00
7/2/2021	Male Noguera	Upload note [REDACTED] to the COR webpage.	0.20	95.00	19.00
7/2/2021	Male Noguera	Design and send email to registers: note published in [REDACTED] [REDACTED]	0.30	95.00	28.50
7/2/2021	Male Noguera	Develop weekly conversation report with detailed topics, specific questions and comments received by email and Facebook.	1.40	95.00	133.00
7/2/2021	Male Noguera	Upload radio show #61 to webpage.	0.40	95.00	38.00
7/3/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/4/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/4/2021	Male Noguera	LinkedIn page conversation management and monitoring.	0.30	95.00	28.50
7/4/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.60	95.00	57.00
7/5/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/6/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/6/2021	Male Noguera	Publish on LinkedIn, page post and ad.	0.50	95.00	47.50
7/6/2021	Male Noguera	Develop and upload new email drop based on radio show script.	0.60	95.00	57.00
7/6/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.40	95.00	38.00
7/6/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	1.40	95.00	133.00
7/7/2021	Male Noguera	Work on revisions and edits to Arco Publicidad's [REDACTED] [REDACTED]	0.40	95.00	38.00
7/7/2021	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50
7/8/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/8/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
7/8/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.70	95.00	66.50
7/9/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/9/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
7/9/2021	Male Noguera	Communication with the Facebook platform team, to identify and solve issues with ads delivery.	0.70	95.00	66.50

7/9/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	1.00	95.00	95.00
7/9/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.50	95.00	47.50
7/10/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
7/10/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	1.20	95.00	114.00
7/10/2021	Male Noguera	LinkedIn page conversation management and monitoring (ad and profile).	0.20	95.00	19.00
7/11/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
7/12/2021	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
7/12/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
7/13/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
7/13/2021	Male Noguera	Facebook page conversation management and monitoring. (higher volume during the past days).	4.30	95.00	408.50
7/14/2021	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
7/15/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/15/2021	Male Noguera	LinkedIn page conversation management and monitoring (ad and profile).	0.30	95.00	28.50
7/16/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/16/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	0.20	95.00	19.00
7/17/2021	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
7/18/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/19/2021	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
7/20/2021	Male Noguera	Facebook page conversation management and monitoring.	1.60	95.00	152.00
7/20/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.50	95.00	47.50
7/21/2021	Male Noguera	Facebook page conversation management and monitoring.	2.20	95.00	209.00
7/21/2021	Male Noguera	Design White Paper [REDACTED]	0.90	95.00	85.50
7/21/2021	Male Noguera	Search stock image for website note: "Próximas fechas importantes en el proceso de la quiebra de Puerto Rico".	0.20	95.00	19.00
7/21/2021	Male Noguera	Upload note to website: "Próximas fechas importantes en el proceso de la quiebra de Puerto Rico".	0.40	95.00	38.00
7/21/2021	Male Noguera	Design and schedule email to registers: "Próximas fechas importantes en el proceso de la quiebra de Puerto Rico".	0.50	95.00	47.50
7/21/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.60	95.00	57.00
7/22/2021	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
7/22/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
7/22/2021	Male Noguera	LinkedIn page conversation management and monitoring (ad and profile).	0.20	95.00	19.00
7/22/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
7/22/2021	Male Noguera	Facebook post promotion: audience selection, timing and budget.	0.20	95.00	19.00

7/23/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/22/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.20	95.00	19.00
7/23/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.40	95.00	38.00
7/23/2021	Male Noguera	Manage Mentionlytics account, to include new terms and mentions to the listening platform in order to identify conversation about more topics related to pensions.	0.40	95.00	38.00
7/23/2021	Male Noguera	Develop weekly conversation summary to be sent to the Communications vote campaign team.	1.30	95.00	123.50
7/24/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/24/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.60	95.00	57.00
7/25/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
7/25/2021	Male Noguera	Facebook post creation: search information, text, design and approval (Grandparents day).	0.50	95.00	47.50
7/25/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
7/26/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/26/2021	Male Noguera	Edit note on webpage about next important dates in the case calendar to include changes made by Judge Taylor Swain on urgent motion submitted on July 24.	0.60	95.00	57.00
7/27/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/27/2021	Male Noguera	Upload White Paper [REDACTED]	0.40	95.00	38.00
7/27/2021	Male Noguera	Published LinkedIn White Paper about the restitution benefit.	0.20	95.00	19.00
7/28/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/28/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
7/28/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
7/28/2021	Male Noguera	Run tests on calculator to confirm that the implementation of the Retirement years 2020 and 2021 are functioning correctly.	0.20	95.00	19.00
7/29/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/29/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR and other mentions.	0.20	95.00	19.00
7/29/2021	Male Noguera	Revise Facebook post and edit in different formats to fit with Facebook new requirements.	0.80	95.00	76.00
7/29/2021	Male Noguera	Publish Facebook post.	0.20	95.00	19.00
7/29/2021	Male Noguera	Facebook post promotion: budget, audience, time.	0.20	95.00	19.00
7/30/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/30/2021	Male Noguera	Work with the Facebook team the initial stage/process to confirm identity, in order to receive permission to run ads about a voting process and campaign.	1.10	95.00	104.50
7/31/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/31/2021	Male Noguera	Upload radio show #62 to webpage	0.50	95.00	47.50

57.70

5,481.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	57.70	95.00	5,481.50
María Schell	-	110.00	-
	<u>57.70</u>		<u>5,481.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From August 1 to August 31, 2021

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Vote Campaign	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	-	0.40	-	1.10	1.50	\$ 125.00	187.50
Jorge Marchand	Principal	34.20	49.70	-	24.30	108.20	\$ 175.00	18,935.00
Julizzette Colón	Media Assistant	1.00	0.60	6.70	-	8.30	\$ 70.00	581.00
Male Noguera	Media Manager	23.90	28.80	78.80	27.50	159.00	\$ 95.00	15,105.00
María Schell	Business Editor	26.30	89.20	-	41.90	157.40	\$ 110.00	17,314.00
		85.40	168.70	85.50	94.80	434.40		52,122.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from August 1 to August 31, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
8/2/2021	Jorge Marchand	Conference call with the MICS team, to discuss about status and communication strategies.	0.70	175.00	122.50
8/2/2021	Male Noguera	Conference call with the MICS team, to discuss about status and communication strategies.	0.70	95.00	66.50
8/2/2021	María Schell	Conference call with the MICS team, to discuss about status and communication strategies.	0.70	110.00	77.00
8/2/2021	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.50	175.00	87.50
8/2/2021	Jorge Marchand	Meeting with the MICS team to discuss and analyze questions and comments received through the ORC digital platforms.	0.60	175.00	105.00
8/2/2021	Male Noguera	Meeting with the MICS team to discuss and analyze questions and comments received through the ORC digital platforms.	0.60	95.00	57.00
8/2/2021	Jorge Marchand	Conference call with COR member Juan Ortiz, [REDACTED]	0.20	175.00	35.00
8/3/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.80	175.00	140.00
8/3/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.80	110.00	88.00
8/3/2021	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.30	175.00	52.50
8/3/2021	Jorge Marchand	Conference call with COR member Carmen Núñez, [REDACTED]	0.20	175.00	35.00
8/4/2021	Jorge Marchand	Conference call with COR member Blanca Paniagua, [REDACTED]	0.30	175.00	52.50
8/5/2021	Jorge Marchand	Conference call with COR member Carmen Núñez discuss about the radio program script.	0.30	175.00	52.50
8/5/2021	Jorge Marchand	Working session meeting with the MICS team, to discuss about the updated frequently asked questions by retirees, on the ORC digital platforms.	0.60	175.00	105.00
8/5/2021	Male Noguera	Working session meeting with the MICS team, to discuss about the updated frequently asked questions by retirees, on the ORC digital platforms.	0.60	95.00	57.00
8/9/2021	Jorge Marchand	Working session meeting with the MICS team, to develop script manuals, and training documents for the ORC call center, for the voting campaign.	3.50	175.00	612.50
8/9/2021	María Schell	Working session meeting with the MICS team, to develop script manuals, and training documents for the ORC call center, for the voting campaign.	3.50	110.00	385.00
8/9/2021	Jorge Marchand	Conference call with the MICS team, to evaluate and approve digital platforms content.	0.90	175.00	157.50
8/9/2021	María Schell	Conference call with the MICS team, to evaluate and approve digital platforms content.	0.90	110.00	99.00

8/9/2021	Male Noguera	Conference call with the MICS team, to evaluate and approve digital platforms content.	0.90	95.00	85.50
8/10/2021	Jorge Marchand	Participate in the COR official meeting.	2.50	175.00	437.50
8/10/2021	Male Noguera	Participate in the COR official meeting.	2.50	95.00	237.50
8/10/2021	María Schell	Participate in the COR official meeting.	2.50	110.00	275.00
8/10/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to review and respond to questions and comments received through the ORC digital platforms.	0.30	175.00	52.50
8/10/2021	Male Noguera	Conference call with the MICS and Bennazar teams, to review and respond to questions and comments received through the ORC digital platforms.	0.30	95.00	28.50
8/10/2021	María Schell	Conference call with the MICS and Bennazar teams, to review and respond to questions and comments received through the ORC digital platforms.	0.30	110.00	33.00
8/10/2021	Jorge Marchand	Conference call with Ana Heeren from the FTI team, to review the COR support letter.	0.40	175.00	70.00
8/10/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and next steps on the project, as agreed on the ORC meeting.	0.40	175.00	70.00
8/10/2021	Male Noguera	Conference call with the MICS team, to discuss status and next steps on the project, as agreed on the ORC meeting.	0.40	95.00	38.00
8/10/2021	María Schell	Conference call with the MICS team, to discuss status and next steps on the project, as agreed on the ORC meeting.	0.40	110.00	44.00
8/11/2021	Jorge Marchand	Conference call with the MICS team, to evaluate content for email drop.	0.70	175.00	122.50
8/11/2021	Male Noguera	Conference call with the MICS team, to evaluate content for email drop.	0.70	95.00	66.50
8/11/2021	María Schell	Conference call with the MICS team, to evaluate content for email drop.	0.70	110.00	77.00
8/16/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and strategic planning.	0.30	175.00	52.50
8/16/2021	Male Noguera	Conference call with the MICS team, to discuss status and strategic planning.	0.30	95.00	28.50
8/16/2021	María Schell	Conference call with the MICS team, to discuss status and strategic planning.	0.30	110.00	33.00
8/16/2021	Jorge Marchand	Meeting with retiree groups leaders, to discuss case status and next steps.	2.00	175.00	350.00
8/16/2021	María Schell	Meeting with retiree groups leaders, to discuss case status and next steps.	2.00	110.00	220.00
8/16/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.80	175.00	140.00
8/16/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.80	110.00	88.00
8/16/2021	Jorge Marchand	Conference call with the LinkActiv team, to discuss project logistics and strategy.	1.20	175.00	210.00
8/17/2021	Male Noguera	Meeting with Julizzette Colón (Media Manager Assistant) to discuss about the status and updates of the social media management.	1.00	95.00	95.00
8/17/2021	Julizzette Colón	Meeting with Male Noguera to discuss about the status and updates of the social media management.	1.00	70.00	70.00
8/17/2021	Jorge Marchand	Meeting with the voting campaign communications team, to discuss communication strategies.	1.00	175.00	175.00
8/17/2021	Male Noguera	Meeting with the voting campaign communications team, to discuss communication strategies.	1.00	95.00	95.00

8/17/2021	María Schell	Meeting with the voting campaign communications team, to discuss communication strategies.	1.00	110.00	110.00
8/17/2021	Jorge Marchand	Meeting with the MICS team to discuss status and next steps.	1.00	175.00	175.00
8/17/2021	Male Noguera	Meeting with the MICS team to discuss status and next steps.	1.00	95.00	95.00
8/17/2021	María Schell	Meeting with the MICS team to discuss status and next steps.	1.00	110.00	110.00
8/18/2021	Jorge Marchand	Meeting with the LinkActiv team to discuss status of the call center training plan.	1.00	175.00	175.00
8/18/2021	Male Noguera	Meeting with the LinkActiv team to discuss status of the call center training plan.	1.00	95.00	95.00
8/18/2021	María Schell	Meeting with the LinkActiv team to discuss status of the call center training plan.	1.00	110.00	110.00
8/18/2021	Jorge Marchand	Meeting with the Arco team, to discuss about the creative concept for the first phase of the advertising campaign.	0.80	175.00	140.00
8/18/2021	Male Noguera	Meeting with the Arco team, to discuss about the creative concept for the first phase of the advertising campaign.	0.80	95.00	76.00
8/18/2021	María Schell	Meeting with the Arco team, to discuss about the creative concept for the first phase of the advertising campaign.	0.80	110.00	88.00
8/18/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and communications strategies.	0.50	175.00	87.50
8/18/2021	Male Noguera	Conference call with the MICS team, to discuss status and communications strategies.	0.50	95.00	47.50
8/19/2021	Jorge Marchand	Meeting with the voting campaign communications team to discuss details and status of the advertising campaign.	1.00	175.00	175.00
8/19/2021	Male Noguera	Meeting with the voting campaign communications team to discuss details and status of the advertising campaign.	1.00	95.00	95.00
8/19/2021	María Schell	Meeting with the voting campaign communications team to discuss details and status of the advertising campaign.	1.00	110.00	110.00
8/19/2021	Male Noguera	Conference call with Lauren from the FTI team, [REDACTED]	0.40	95.00	38.00
8/23/2021	Jorge Marchand	Conference call [REDACTED]	0.50	175.00	87.50
8/23/2021	Jorge Marchand	Conference call with MICS team, to discuss about changes to the calculator tool, [REDACTED]	0.70	175.00	122.50
8/23/2021	Male Noguera	Conference call with MICS team, to discuss about changes to the calculator tool, [REDACTED]	0.70	95.00	66.50
8/23/2021	María Schell	Conference call with MICS team, to discuss about changes to the calculator tool, [REDACTED] old.	0.70	110.00	77.00
8/23/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
8/23/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
8/24/2021	Jorge Marchand	Conference call with the MICS team to discuss about content for publication on the ORC digital platforms.	0.90	175.00	157.50
8/24/2021	María Schell	Conference call with the MICS team to discuss about content for publication on the ORC digital platforms.	0.90	110.00	99.00
8/24/2021	Male Noguera	Conference call with the MICS team to discuss about content for publication on the ORC digital platforms.	0.90	95.00	85.50

8/24/2021	Male Noguera	Conference call with the Arco team, to discuss about the Facebook and LinkedIn Ads requirements.	0.30	95.00	28.50
8/25/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED] [REDACTED].	0.70	175.00	122.50
8/25/2021	Male Noguera	Conference call with the MICS and Bennazar teams, [REDACTED] [REDACTED].	0.70	95.00	66.50
8/25/2021	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED] [REDACTED].	0.70	110.00	77.00
8/25/2021	Jorge Marchand	Conference call with the MICS team, to review content development.	0.70	175.00	122.50
8/25/2021	Male Noguera	Conference call with the MICS team, to review content development.	0.70	95.00	66.50
8/25/2021	Jorge Marchand	Meeting with Arco to discuss Digital Ads.	0.70	175.00	122.50
8/25/2021	Male Noguera	Meeting with Arco to discuss Digital Ads.	0.70	95.00	66.50
8/25/2021	María Schell	Meeting with Arco to discuss Digital Ads.	0.70	110.00	77.00
8/25/2021	Jorge Marchand	Conference call with COR member Lydia Pellot, to discuss about her participation recording the radio program.	0.20	175.00	35.00
8/26/2021	Jorge Marchand	Conference call [REDACTED] [REDACTED].	0.30	175.00	52.50
8/26/2021	Jorge Marchand	Meeting with Prime clerk and Justin Lapatine from the Global team to discuss status.	0.50	175.00	87.50
8/26/2021	Jorge Marchand	Meeting with LinkActiv team, to discuss about the Information Center/Call Center Project Development.	0.50	175.00	87.50
8/26/2021	Male Noguera	Meeting with LinkActiv team, to discuss about the Information Center/Call Center Project Development.	0.50	95.00	47.50
8/26/2021	María Schell	Meeting with LinkActiv team, to discuss about the Information Center/Call Center Project Development.	0.50	110.00	55.00
8/26/2021	Male Noguera	Meeting with the voting campaign team, to discuss communication strategies status and next steps.	1.20	95.00	114.00
8/26/2021	Jorge Marchand	Conference call with the MICS team to discuss details for the training sessions with Call Center operators.	1.70	175.00	297.50
8/26/2021	Male Noguera	Conference call with the MICS team to discuss details for the training sessions with Call Center operators.	1.70	95.00	161.50
8/26/2021	María Schell	Conference call with the MICS team to discuss details for the training sessions with Call Center operators.	1.70	110.00	187.00
8/27/2021	Jorge Marchand	Conference call with the MICS team to discuss status and communication strategies.	0.30	175.00	52.50
8/27/2021	Male Noguera	Conference call with the MICS team to discuss status and communication strategies.	0.30	95.00	28.50
8/27/2021	Male Noguera	Conference call [REDACTED] [REDACTED].	0.90	95.00	85.50
8/27/2021	Jorge Marchand	Meeting with the Prime Clerk team, to discuss about the voting process.	1.00	175.00	175.00
8/27/2021	María Schell	Meeting with the Prime Clerk team, to discuss about the voting process.	1.00	110.00	110.00
8/27/2021	Male Noguera	Conference call with the Arco team, to discuss about the first round of print ads.	0.30	95.00	28.50
8/27/2021	Male Noguera	Meeting with the Arco team to discuss about the Facebook Ads and Display Ads.	0.50	95.00	47.50

8/30/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
8/30/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
8/30/2021	Male Noguera	Conference call with the Arco team to discuss about the Digital Ads.	0.40	95.00	38.00
8/31/2021	Jorge Marchand	Conference call with COR member Blanca Paniagua, to discuss about the radio program recording.	0.10	175.00	17.50
8/31/2021	Jorge Marchand	Conference call with COR member Marcos López, to discuss about the radio program recording.	0.20	175.00	35.00
8/31/2021	Jorge Marchand	Conference call with the MICS team to discuss status and communication strategies.	0.40	175.00	70.00
8/31/2021	Male Noguera	Conference call with the MICS team to discuss status and communication strategies.	0.40	95.00	38.00
8/31/2021	María Schell	Conference call with the MICS team to discuss status and communication strategies.	0.40	110.00	44.00
			<u>85.40</u>		<u>11,218.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	34.20	175.00	5,985.00
Julizzette Colón	1.00	70.00	70.00
Male Noguera	23.90	95.00	2,270.50
María Schell	26.30	110.00	2,893.00
	<u>85.40</u>		<u>11,218.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from August 1 to August 31, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
8/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
8/1/2021	María Schell	Work on content research for the radio program script #63.	0.60	110.00	66.00
8/1/2021	María Schell	Work on content development for the radio program script #63.	0.90	110.00	99.00
8/2/2021	Male Noguera	Communication with Francisco del Castillo from the Bennazar team, [REDACTED]	0.20	95.00	19.00
8/2/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.20	175.00	210.00
8/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.50	110.00	165.00
8/2/2021	Jorge Marchand	Communication with the local professionals team, to discuss about the radio program recording.	0.30	175.00	52.50
8/2/2021	María Schell	Work on content research for the radio program script # 63.	0.80	110.00	88.00
8/2/2021	María Schell	Work on content development for the radio program script # 63.	3.20	110.00	352.00
8/2/2021	Jorge Marchand	Work with the local professionals team [REDACTED]	0.30	175.00	52.50
8/2/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.30	175.00	52.50
8/2/2021	Jorge Marchand	Communication [REDACTED] to coordinate meeting to discuss status and case updates.	0.20	175.00	35.00
8/2/2021	Male Noguera	Work on report with summary of documents that have being sent by the court [REDACTED]	1.30	95.00	123.50
8/3/2021	María Schell	Work on content development for the radio program script #63.	2.20	110.00	242.00
8/3/2021	Jorge Marchand	Work on revisions and edits to the radio program script #63.	1.00	175.00	175.00
8/3/2021	María Schell	Work on content revisions and edits for the radio program script #63.	0.80	110.00	88.00
8/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/3/2021	Jorge Marchand	Work with the local professionals team on details for the next COR meeting and its presentation.	0.30	175.00	52.50
8/3/2021	Jorge Marchand	Communication with the MICS team, to discuss about the radio program recording.	0.20	175.00	35.00
8/3/2021	Jorge Marchand	Work on revisions and edits to the information bulletin for retirees.	0.70	175.00	122.50
8/4/2021	Jorge Marchand	Work with the MICS team, on edits and revisions to the campaign presentation to the Committee.	0.40	175.00	70.00

8/4/2021	María Schell	Work with the MICS team, on edits and revisions to the campaign presentation to the Committee.	0.40	110.00	44.00
8/4/2021	Jorge Marchand	Communication with Natalie Sombuntham from the FTI team, [REDACTED]	0.40	175.00	70.00
8/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
8/4/2021	María Schell	Content revisions and edits to the radio program script #63.	0.70	110.00	77.00
8/5/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.30	175.00	52.50
8/5/2021	Jorge Marchand	Work with the professionals team to discuss about the COR professionals fees and expenses summary, to be presented on the upcoming meeting.	0.60	175.00	105.00
8/5/2021	Jorge Marchand	Follow up communication [REDACTED]	0.40	175.00	70.00
8/5/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.50	175.00	87.50
8/5/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
8/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
8/5/2021	Male Noguera	Media monitoring [REDACTED] about the voting process.	0.50	95.00	47.50
8/5/2021	Jorge Marchand	Work on pre production and recording of the radio program #63 with COR member Carmen Núñez.	1.50	175.00	262.50
8/5/2021	María Schell	Work on revisions and edits to content for publication on the ORC digital platforms.	0.50	110.00	55.00
8/5/2021	María Schell	Translation of [REDACTED] presentation.	2.60	110.00	286.00
8/5/2021	Jorge Marchand	Communication with the MICS team to discuss about content for publication on the ORC digital platforms.	0.40	175.00	70.00
8/5/2021	Male Noguera	Work with the voting campaign team, on edits and revisions to the campaign presentation to the Committee.	0.40	95.00	38.00
8/6/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED]	0.40	175.00	70.00
8/6/2021	Jorge Marchand	Communication with the professionals team, [REDACTED], and its presentation to the COR members.	0.40	175.00	70.00
8/6/2021	Jorge Marchand	Communication with the MICS team, to review recent comments and questions received through the ORC digital platforms and the FAQ document.	0.40	175.00	70.00
8/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/6/2021	Male Noguera	Communication with COR members to send the radio show recordings #62 and #63 [REDACTED].	0.40	95.00	38.00
8/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
8/7/2021	María Schell	Work on content development for the radio program script.	1.80	110.00	198.00
8/9/2021	Jorge Marchand	Communication with the professionals team, to discuss about the next meeting with COR members.	0.20	175.00	35.00

8/9/2021	Jorge Marchand	Work on final revisions and edits to the presentation for the upcoming COR official meeting on 8/10/2021.	0.60	175.00	105.00
8/9/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.30	175.00	52.50
8/9/2021	Jorge Marchand	Work with the local professionals team, [REDACTED].	0.40	175.00	70.00
8/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/9/2021	Male Noguera	Communication with the Facebook team [REDACTED] to allow the COR to promote voting campaigns.	0.50	95.00	47.50
8/9/2021	Jorge Marchand	Communication with the Arco team, to discuss about the voting campaign status and budget.	0.20	175.00	35.00
8/10/2021	Jorge Marchand	Work on content revisions and edits to the radio program script.	0.50	175.00	87.50
8/10/2021	María Schell	Work on content revisions and edits to the radio program script.	1.00	110.00	110.00
8/10/2021	Jorge Marchand	Work on review and analysis of the calculator tool traffic metrics.	0.30	175.00	52.50
8/10/2021	Male Noguera	Communication with the voting campaign team to discuss status.	1.40	95.00	133.00
8/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
8/11/2021	Jorge Marchand	Communication with the local professionals team, on final revisions to the radio program script.	0.20	175.00	35.00
8/11/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.60	175.00	280.00
8/11/2021	Male Noguera	Follow up communication with the Facebook team [REDACTED] to allow the COR to promote voting campaigns.	1.40	95.00	133.00
8/12/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
8/12/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
8/12/2021	Male Noguera	Monitor [REDACTED]	0.50	95.00	47.50
8/12/2021	Jorge Marchand	Follow up communication [REDACTED] to coordinate the upcoming meeting [REDACTED].	0.70	175.00	122.50
8/12/2021	Jorge Marchand	Working session meeting with the MICS team, to update content on the ORC webpage.	0.60	175.00	105.00
8/12/2021	Male Noguera	Follow up communication with the Facebook team [REDACTED] to allow the COR to promote voting campaigns.	0.70	95.00	66.50
8/12/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting timeline schedule and budget.	0.60	175.00	105.00
8/13/2021	Jorge Marchand	Communication [REDACTED] to announce the rescheduled meeting.	0.50	175.00	87.50
8/13/2021	Jorge Marchand	Work on content development for the radio program script.	1.60	175.00	280.00
8/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00

8/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/14/2021	María Schell	Work on content development for the radio program script.	4.10	110.00	451.00
8/15/2021	Jorge Marchand	Communication with the professionals team, to discuss about the campaign budget approval.	0.20	175.00	35.00
8/16/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the campaign kick off and status.	0.40	175.00	70.00
8/16/2021	Jorge Marchand	Follow up communication [REDACTED] to coordinate final details in preparation for the meeting [REDACTED].	0.40	175.00	70.00
8/16/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
8/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
8/16/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.20	175.00	35.00
8/17/2021	Jorge Marchand	Communication with the NotiUno team, to discuss details for the radio program recording.	0.10	175.00	17.50
8/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/17/2021	María Schell	Work on content development for the radio program script #65.	2.80	110.00	308.00
8/17/2021	Male Noguera	Communication with the MICS team, to discuss status.	0.40	95.00	38.00
8/17/2021	Male Noguera	Communication with the GoDaddy team, to troubleshoot issues accessing the COR's email platform.	0.40	95.00	38.00
8/17/2021	Jorge Marchand	Communication with the voting campaign team, to discuss campaign timeline and define strategic planning meetings.	0.40	175.00	70.00
8/17/2021	Jorge Marchand	Review MICS strategic plan, in preparation for the voting campaign team meeting.	0.80	175.00	140.00
8/18/2021	Jorge Marchand	Work on content revisions and edits to the radio program script.	0.50	175.00	87.50
8/18/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.50	175.00	262.50
8/18/2021	Jorge Marchand	Communication with the MICS team to discuss about the advertisement on Plenitud Dorada newspaper.	0.10	175.00	17.50
8/18/2021	Male Noguera	Communication with Iván Sánchez from Plenitud Dorada to discuss about the COR publication on their next newspaper edition.	0.30	95.00	28.50
8/18/2021	Jorge Marchand	Work on content development for the advertisement on Plenitud Dorada newspaper.	0.50	175.00	87.50
8/18/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/18/2021	Male Noguera	Review FTI [REDACTED] requirements (specs and due dates) to plan posts.	0.60	95.00	57.00
8/18/2021	Male Noguera	Update subscriptions and payments in all COR digital platforms: (website, stock photos, GoDaddy, Mentionlytics, Zoom).	0.60	95.00	57.00
8/19/2021	Male Noguera	Communication with the MICS team to discuss status.	0.30	95.00	28.50
8/19/2021	Jorge Marchand	Communication with the MICS team, to discuss about questions and comments received through the ORC digital platforms.	0.40	175.00	70.00
8/19/2021	Male Noguera	Develop email drop text based on radio show script #64.	0.70	95.00	66.50
8/19/2021	Jorge Marchand	Work on content revisions and edits for an email drop.	0.40	175.00	70.00

8/19/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
8/19/2021	Male Noguera	Communication with Julizzette Colón to discuss status.	0.20	95.00	19.00
8/20/2021	Jorge Marchand	Work with the MICS team to review and respond to questions and comments received through the ORC digital platforms.	0.60	175.00	105.00
8/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
8/20/2021	Male Noguera	Communication [REDACTED] to send the latest email drop to retirees.	0.20	95.00	19.00
8/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
8/21/2021	María Schell	Work on content development for the radio program script.	3.80	110.00	418.00
8/22/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.40	175.00	70.00
8/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/22/2021	María Schell	Translation of the presentation for the COR meeting.	2.50	110.00	275.00
8/23/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.30	175.00	52.50
8/23/2021	María Schell	Work on content development for the radio program script #66.	2.90	110.00	319.00
8/23/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #66.	1.10	175.00	192.50
8/23/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.00	175.00	175.00
8/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.90	110.00	209.00
8/23/2021	María Schell	Work on the translation of the presentation for the COR meeting.	1.30	110.00	143.00
8/23/2021	María Schell	Work on revisions and proofreading to the translation for the COR meeting presentation.	1.20	110.00	132.00
8/24/2021	Jorge Marchand	Communication with COR members, to confirm availability for the radio program recording.	0.40	175.00	70.00
8/24/2021	Jorge Marchand	Work on content revisions and edits for publication on the ORC digital platforms.	0.30	175.00	52.50
8/24/2021	Jorge Marchand	Work on review to the Prime Clerk final voting documents.	0.50	175.00	87.50
8/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/24/2021	María Schell	Translation of the presentation for the COR meeting.	3.80	110.00	418.00
8/24/2021	María Schell	Work on content revisions and edits to the radio program script.	1.00	110.00	110.00
8/24/2021	Jorge Marchand	Communication with the MICS team to discuss and analyze the Google Ads campaign results.	1.40	175.00	245.00
8/25/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
8/25/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/25/2021	María Schell	Work on content development for the Plenitud Dorada article.	2.50	110.00	275.00

8/25/2021	Jorge Marchand	Work on content revisions and edits to the Plenitud Dorada [REDACTED] article.	0.30	175.00	52.50
8/25/2021	Jorge Marchand	Communication with Carmen Núñez and Miguel Fabre, to discuss about the voting campaign status.	0.30	175.00	52.50
8/25/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED]	0.20	175.00	35.00
8/25/2021	María Schell	Work on content development and edits to the radio program script #66.	1.90	110.00	209.00
8/25/2021	María Schell	Work on content revisions and edits to the radio program script.	1.80	110.00	198.00
8/25/2021	María Schell	Translation [REDACTED] for the upcoming meeting.	1.00	110.00	110.00
8/25/2021	Male Noguera	Work on content development for publication on the ORC digital platforms.	3.70	95.00	351.50
8/25/2021	Male Noguera	Content creation for Display Ads.	0.70	95.00	66.50
8/26/2021	María Schell	Work on content development and edits to the Plenitud Dorada [REDACTED] article.	1.80	110.00	198.00
8/26/2021	Jorge Marchand	Work on content revisions and edits to the Plenitud Dorada [REDACTED] article.	0.20	175.00	35.00
8/26/2021	Jorge Marchand	Communication with the ORC members, [REDACTED] [REDACTED]	0.50	175.00	87.50
8/26/2021	Jorge Marchand	Work on revisions and approval of the Facebook ads and email drop first phase calendar.	0.30	175.00	52.50
8/26/2021	Jorge Marchand	Work on pre production and recording of the radio program #66 with COR member Lydia Pellot.	1.40	175.00	245.00
8/26/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.20	175.00	35.00
8/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
8/27/2021	Jorge Marchand	Work with the local professionals team to review and respond to questions and moments received through the ORC digital platforms.	0.30	175.00	52.50
8/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/27/2021	María Schell	Work on content development for the solicitation materials.	2.60	110.00	286.00
8/27/2021	Male Noguera	Communication with Iván Sánchez from Plenitud Dorada, to send the [REDACTED] article.	0.10	95.00	9.50
8/27/2021	Male Noguera	Follow up communication with the NotiUno team to discuss about the radio program.	0.10	95.00	9.50
8/27/2021	Male Noguera	Revision and evaluation of email drop statistics: [REDACTED] [REDACTED]	0.60	95.00	57.00
8/27/2021	Male Noguera	Communication with Julizzette Colón to discuss status.	0.60	95.00	57.00
8/27/2021	Jorge Marchand	Communication with the ORC members to provide status and information about the campaign strategy implementation.	0.50	175.00	87.50
8/28/2021	Jorge Marchand	Communication with the MICS team to discuss details about the call center operators training.	0.70	175.00	122.50
8/28/2021	María Schell	Communication with the MICS team to discuss details about the call center operators training.	0.70	110.00	77.00
8/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00

8/28/2021	María Schell	Work on content development for the Information Center training materials.	4.30	110.00	473.00
8/29/2021	Jorge Marchand	Work with the MICS team on revisions and edits to the content for email drop to pensioners.	0.30	175.00	52.50
8/29/2021	Jorge Marchand	Follow up communication with the AARP team and Francisco del Castillo, to coordinate COR's participation on the AARP radio program.	0.20	175.00	35.00
8/29/2021	María Schell	Work on content development for the radio program script.	3.00	110.00	330.00
8/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/30/2021	Male Noguera	Communication with Julizzette Colón to discuss status.	0.60	95.00	57.00
8/30/2021	Julizzette Colón	Communication with Julizzette Colón to discuss status.	0.60	70.00	42.00
8/30/2021	Jorge Marchand	Participate on the call center training for operators and agents.	4.50	175.00	787.50
8/30/2021	María Schell	Participate on the call center training for operators and agents.	4.50	110.00	495.00
8/30/2021	Male Noguera	Participate on the call center training for operators and agents.	4.40	95.00	418.00
8/30/2021	Jorge Marchand	Communication with the COR members and professionals team, to provide update on the first phase of training sessions with the call center operators and agents.	0.10	175.00	17.50
8/30/2021	Jorge Marchand	Communication with the MICS team to discuss details about the call center operators training.	0.10	175.00	17.50
8/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/30/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
8/31/2021	María Schell	Work on content development for the radio program script.	4.00	110.00	440.00
8/31/2021	Jorge Marchand	Work on content development for the radio program script.	0.50	175.00	87.50
8/31/2021	Jorge Marchand	Participate on the call center training for operators and agents.	5.50	175.00	962.50
8/31/2021	Male Noguera	Participate on the call center training for operators and agents.	5.50	95.00	522.50
8/31/2021	María Schell	Participate on the call center training for operators and agents.	5.50	110.00	605.00
8/31/2021	Jorge Marchand	Follow up communication with the AARP team and Francisco del Castillo, to coordinate COR's participation on the AARP radio program.	0.20	175.00	35.00
8/31/2021	Jorge Marchand	Communication with the professionals team to discuss about the strategy and implementation of social media ads.	0.40	175.00	70.00
8/31/2021	Jorge Marchand	Work with the professionals team to review and approve second round of the direct mail materials to pensioners.	0.50	175.00	87.50
8/31/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
8/31/2021	Male Noguera	Communication with Francisco del Castillo from the Bennazar team [REDACTED]	0.30	95.00	28.50
8/31/2021	Male Noguera	Communication with Julizzette Colón to discuss status.	0.70	95.00	66.50
8/31/2021	Male Noguera	Meeting with the Arco team to discuss about the Digital adds.	0.50	95.00	47.50
			168.70	21,337.50	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	0.40	125.00	50.00
Jorge Marchand	49.70	175.00	8,697.50
Julizzette Colón	0.60	70.00	42.00
Male Noguera	28.80	95.00	2,736.00
María Schell	89.20	110.00	9,812.00
	<u>168.70</u>		<u>21,337.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from August 1 to August 31, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/2/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/2/2021	Male Noguera	Facebook page posting.	0.30	95.00	28.50
8/2/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
8/2/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	0.80	95.00	76.00
8/2/2021	Male Noguera	Design and send email drop to registers: "Quienes votarán por el Plan de Ajuste y cómo es el proceso de votación".	0.60	95.00	57.00
8/3/2021	Male Noguera	Facebook page conversation management and monitoring	1.30	95.00	123.50
8/3/2021	Male Noguera	Search stock image for note - "El Comité Oficial de Retirados (COR) informa sobre correspondencia enviada a los pensionados acerca del proceso al Plan de Ajuste".	0.20	95.00	19.00
8/3/2021	Male Noguera	Upload note to website: "El Comité Oficial de Retirados (COR) informa sobre correspondencia enviada a los pensionados acerca del proceso al Plan de Ajuste".	0.60	95.00	57.00
8/3/2021	Male Noguera	Share note to Facebook: "El Comité Oficial de Retirados (COR) informa sobre correspondencia enviada a los pensionados acerca del proceso al Plan de Ajuste".	0.20	95.00	19.00
8/4/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/4/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.80	95.00	76.00
8/5/2021	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
8/5/2021	Male Noguera	Design and send email drop to registers: "retirees who vote".	0.50	95.00	47.50
8/5/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
8/5/2021	Male Noguera	Facebook post promotion: audience, timing and budget selection	0.20	95.00	19.00
8/5/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.40	95.00	38.00
8/5/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
8/6/2021	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
8/6/2021	Male Noguera	Weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	2.10	95.00	199.50
8/7/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/8/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/9/2021	Male Noguera	Facebook page conversation management and monitoring.	1.90	95.00	180.50
8/9/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
8/10/2021	Male Noguera	Facebook page conversation management and monitoring.	2.80	95.00	266.00

8/10/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.60	95.00	57.00
8/10/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.60	95.00	57.00
8/10/2021	Male Noguera	Create post: image search, text and design.	0.80	95.00	76.00
8/11/2021	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50
8/11/2021	Male Noguera	Post creation: design, and text (radio show).	0.50	95.00	47.50
8/11/2021	Male Noguera	Publish Facebook post.	0.10	95.00	9.50
8/11/2021	Male Noguera	Post promotion: audience, time ad budget selection.	0.20	95.00	19.00
8/11/2021	Male Noguera	Write, design and send email drop to registers to promote radio show #64.	0.70	95.00	66.50
8/11/2021	Male Noguera	Adapt post image size and send to COR members [REDACTED] (promotion of radio show #64).	0.30	95.00	28.50
8/11/2021	Male Noguera	Upload radio shows #62 and #63 to the COR's webpage.	0.80	95.00	76.00
8/12/2021	Male Noguera	Facebook page conversation management and monitoring.	3.20	95.00	304.00
8/12/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.60	95.00	57.00
8/12/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.60	95.00	57.00
8/13/2021	Male Noguera	Facebook page conversation management and monitoring.	4.40	95.00	418.00
8/13/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
8/13/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	1.70	95.00	161.50
8/14/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/15/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/16/2021	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
8/17/2021	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
8/17/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.80	95.00	76.00
8/17/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.40	95.00	38.00
8/18/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/18/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	1.80	95.00	171.00
8/18/2021	Male Noguera	Redesign Facebook post.	0.50	95.00	47.50
8/19/2021	Male Noguera	Facebook page conversation management and monitoring.	1.50	95.00	142.50
8/19/2021	Male Noguera	Publish post on Facebook.	0.30	95.00	28.50
8/20/2021	Male Noguera	Facebook page conversation management and monitoring.	2.30	95.00	218.50
8/20/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
8/20/2021	Male Noguera	Weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	1.80	95.00	171.00
8/20/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.60	95.00	57.00
8/20/2021	Male Noguera	Upload note to webpage: Remembering the agreement to the CORs webpage.	0.30	95.00	28.50
8/21/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/22/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50

8/23/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/24/2021	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
8/24/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.60	95.00	57.00
8/24/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.70	95.00	66.50
8/24/2021	Male Noguera	Revise content and design on webpage voting page.	1.20	95.00	114.00
8/25/2021	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
8/25/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	1.00	95.00	95.00
8/25/2021	Male Noguera	Facebook page posting.	0.30	95.00	28.50
8/25/2021	Male Noguera	Design visuals for approved Facebook content.	0.80	95.00	76.00
8/25/2021	Male Noguera	Fix bug on "Asuntos Importantes" page on the website - Bug appeared showing information from other pages in the COR's webpage.	0.90	95.00	85.50
8/26/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/26/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
8/26/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
8/27/2021	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
8/27/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.60	95.00	57.00
8/27/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.30	95.00	28.50
8/28/2021	Male Noguera	Facebook page conversation management and monitoring.	3.20	95.00	304.00
8/28/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.80	95.00	76.00
8/28/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	0.90	95.00	85.50
8/29/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
8/29/2021	Male Noguera	Publish Facebook post.	0.40	95.00	38.00
8/30/2021	Male Noguera	Facebook page conversation management and monitoring.	3.60	95.00	342.00
8/30/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	1.40	95.00	133.00
8/30/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	1.60	70.00	112.00
8/31/2021	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
8/31/2021	Male Noguera	Monitor conversation on digital media using Mentionlytics to identify comments about the COR, and mentions related to pensions and the bankruptcy case.	0.40	95.00	38.00
8/31/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	5.10	70.00	357.00
			85.50		7,955.00

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Julizzette Colón	6.70	70.00	469.00
Male Noguera	78.80	95.00	7,486.00
María Schell	-	110.00	-

85.50

7,955.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from August 1 to August 31, 2021

Detail of Content Development and Project Management for the Voting Campaign

Date	Staff	Description	Hours	Rate	Value (\$)
8/2/2021	Jorge Marchand	Work with the voting campaign team, to review ideas on the promotional videos for the campaign and the and ballots.	0.50	175.00	87.50
8/4/2021	Male Noguera	Revise voting campaign timeline chart based on new schedule.	0.40	95.00	38.00
8/4/2021	Jorge Marchand	Work with the voting campaign team, to discuss about the campaign timeline and communications strategies.	0.30	175.00	52.50
8/5/2021	Male Noguera	Work on content development to announce the voting process on the ORC digital platforms.	0.80	95.00	76.00
8/6/2021	Male Noguera	Develop an FAQ document to share with Call Center operators and Social Media support.	1.60	95.00	152.00
8/7/2021	María Schell	Work on content development for the Vote Campaign.	1.70	110.00	187.00
8/9/2021	María Schell	Work on content development for the Vote Campaign.	2.80	110.00	308.00
8/12/2021	Jorge Marchand	Work on content development for the voting campaign.	1.50	175.00	262.50
8/12/2021	María Schell	Work on content development for the voting campaign.	1.40	110.00	154.00
8/12/2021	María Schell	Work on content development for the call center scripts and manuals.	3.60	110.00	396.00
8/13/2021	María Schell	Communication with the voting campaign team, to discuss about status.	0.50	110.00	55.00
8/16/2021	Jorge Marchand	Work on revisions and edits to the COR call center guidelines and scripts.	0.60	175.00	105.00
8/16/2021	Jorge Marchand	Work on strategic planning for the voting campaign workflow.	0.50	175.00	87.50
8/16/2021	Jorge Marchand	Communication with the LinkActiv team regarding the call center services.	0.40	175.00	70.00
8/16/2021	María Schell	Work on content development for the call center scripts and manuals.	4.30	110.00	473.00
8/16/2021	Ferdinand Díaz	Work on content revisions to the call center scripts and manuals.	1.10	125.00	137.50
8/17/2021	Jorge Marchand	Communication with the MICS and Arco teams, to discuss about the media plan and creative concept for the campaign.	0.70	175.00	122.50
8/17/2021	Jorge Marchand	Communication with the Arco team, to discuss direct mail issues and implementation.	0.50	175.00	87.50
8/18/2021	Jorge Marchand	Work on content development for the advertising campaign.	1.40	175.00	245.00
8/18/2021	Male Noguera	Work on content development for the voting campaign.	3.80	95.00	361.00
8/18/2021	María Schell	Work on content development for the call center scripts and manuals.	3.20	110.00	352.00
8/18/2021	María Schell	Work on content revisions and edits for the call center scripts and manuals.	2.90	110.00	319.00
8/18/2021	Male Noguera	Plan email campaign schedule for the workflow chart.	1.60	95.00	152.00
8/18/2021	Male Noguera	Communication with the voting campaign team to discuss about the Digital Ads.	1.30	95.00	123.50
8/18/2021	Jorge Marchand	Communication with the MICS and Arco teams, to discuss about the COR "branding" and official color, to implement on the voting campaign.	0.30	175.00	52.50

8/18/2021	Jorge Marchand	Communication with the voting campaign team, to define responsibilities on the campaign advertising approval.	0.40	175.00	70.00
8/19/2021	Jorge Marchand	Work on content revisions to the first creative pieces for the voting advertising campaign.	0.60	175.00	105.00
8/19/2021	Jorge Marchand	Work on content revisions to the scripts for the outbound calls.	0.80	175.00	140.00
8/19/2021	Jorge Marchand	Communications with the LinkActiv and voting campaign teams, to discuss about call center scripts and manuals.	0.30	175.00	52.50
8/19/2021	Jorge Marchand	Work with the professionals team on the screening process to select retirees for the advertising campaign.	0.50	175.00	87.50
8/19/2021	María Schell	Work on content development for the call center scripts and manuals.	2.70	110.00	297.00
8/19/2021	María Schell	Work on content revisions and edits for the call center scripts and manuals.	3.20	110.00	352.00
8/19/2021	María Schell	Work on content development for the voting campaign.	2.10	110.00	231.00
8/19/2021	Male Noguera	Work on the voting campaign content for the COR website.	1.00	95.00	95.00
8/19/2021	Male Noguera	Communication with the Arco teams to discuss about the due dates for Digital Ads.	0.20	95.00	19.00
8/19/2021	Male Noguera	Work on content creation for the Google Ads.	1.70	95.00	161.50
8/20/2021	Jorge Marchand	Work on content revisions to the postcards to be sent by mail to pensioners, with information on the voting process.	0.40	175.00	70.00
8/20/2021	Jorge Marchand	Communication with retiree leaders to recruit talent of local retirees for the advertising campaign.	0.80	175.00	140.00
8/20/2021	Jorge Marchand	Work on content revisions to the "Welcome Message" for the call center.	0.70	175.00	122.50
8/20/2021	María Schell	Work on content development for the call center scripts and manuals.	5.80	110.00	638.00
8/23/2021	Jorge Marchand	Work with the MICS and Arco teams, to review and edit creative pieces prepared for the advertising campaign.	1.40	175.00	245.00
8/23/2021	Male Noguera	Work with the MICS and Arco teams, to review and edit creative pieces prepared for the advertising campaign.	1.40	95.00	133.00
8/23/2021	Jorge Marchand	Communication with the local professionals team, to discuss about campaign details.	0.30	175.00	52.50
8/24/2021	Jorge Marchand	Follow up communication with retirees [REDACTED]	0.50	175.00	87.50
8/24/2021	María Schell	Work on content development for the advertising campaign.	1.50	110.00	165.00
8/24/2021	María Schell	Communication with the voting campaign team to discuss status.	0.80	110.00	88.00
8/25/2021	Male Noguera	Communication with the voting campaign team to discuss status.	0.60	95.00	57.00
8/25/2021	Jorge Marchand	Work on content revisions for TV ads.	0.40	175.00	70.00
8/25/2021	Jorge Marchand	Work on content revisions on the manuals and scripts for the call center agents training.	1.20	175.00	210.00
8/25/2021	Jorge Marchand	Communication with the Arco team, to discuss about the advertisement calendar.	0.20	175.00	35.00
8/25/2021	Jorge Marchand	Communication with the voting campaign team and LinkActiv, to discuss about the call center.	1.10	175.00	192.50
8/25/2021	Jorge Marchand	Work with the voting campaign team on the strategy for the first round of direct mail to eligible retirees to vote.	0.80	175.00	140.00
8/26/2021	Jorge Marchand	Work with voting campaign team, to discuss about the retiree contact and addresses lists.	0.60	175.00	105.00
8/26/2021	Jorge Marchand	Work with the voting campaign team, to discuss and define strategy for the call center implementation.	0.70	175.00	122.50

8/26/2021	Jorge Marchand	Work with the LinkActiv and voting campaign teams, to discuss about the call center manuals and scripts.	0.20	175.00	35.00
8/26/2021	Jorge Marchand	Work on content revisions to the Google Ads first phase, to integrate elements into the voting campaign.	0.80	175.00	140.00
8/26/2021	Jorge Marchand	Work with Arco Publicidad [REDACTED]	0.50	175.00	87.50
8/26/2021	María Schell	Work on content revisions to the scripts for the outbound calls.	1.80	110.00	198.00
8/26/2021	María Schell	Work on content development for the second phase of the voting campaign.	2.30	110.00	253.00
8/26/2021	Male Noguera	Review [REDACTED] list to confirm data.	0.30	95.00	28.50
8/26/2021	Male Noguera	Communication with the FTI to discuss status of Digital Ads.	0.50	95.00	47.50
8/26/2021	Male Noguera	Segment voting class contact lists (emails) to upload them to the email marketing platform.	1.20	95.00	114.00
8/26/2021	Male Noguera	Design and send Round #1 of email to voters: "You will soon receive a ballot to vote".	0.90	95.00	85.50
8/26/2021	Male Noguera	Research for specific iStock images to send to Arco for the VOTE campaign prints.	1.00	95.00	95.00
8/26/2021	Male Noguera	Work on content revisions for the voting campaign.	0.40	95.00	38.00
8/27/2021	Male Noguera	Work on content revisions for the voting campaign.	1.50	95.00	142.50
8/27/2021	Jorge Marchand	Communication with the MICS and Arco teams, [REDACTED]	0.30	175.00	52.50
8/27/2021	Jorge Marchand	Communication with the professionals team, to discuss about the call center strategy implementation.	1.70	175.00	297.50
8/27/2021	Jorge Marchand	Work with the MICS and Arco teams, to review and approve Display Ads and Facebook Ads, for the voting campaign.	0.50	175.00	87.50
8/27/2021	Jorge Marchand	Work with the voting campaign team, to review and approve content to promote the voting campaign.	1.00	175.00	175.00
8/29/2021	Jorge Marchand	Communication with the MICS team to discuss details about the call center operators training.	0.20	175.00	35.00
8/29/2021	Jorge Marchand	Work with the MICS team on revisions and approval of pictures for the second phase of print ads for the voting campaign.	0.20	175.00	35.00
8/29/2021	Male Noguera	Work on content revisions for the voting campaign.	1.70	95.00	161.50
8/30/2021	Male Noguera	Work on content revisions for the voting campaign.	2.30	95.00	218.50
8/30/2021	Jorge Marchand	Communication with the LinkActiv team, to discuss details in preparation for the training session with the call center operators and agents.	0.30	175.00	52.50
8/30/2021	Jorge Marchand	Communication with the ARCO team, to discuss about the print ads schedule and strategy.	0.20	175.00	35.00
8/30/2021	María Schell	Work on content development for the voting campaign.	1.30	110.00	143.00
8/31/2021	Male Noguera	Work on content revisions for the voting campaign.	3.30	95.00	313.50
			94.80	11,611.50	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	1.10	125.00	137.50
Jorge Marchand	24.30	175.00	4,252.50
Julizzette Colón	-	70.00	-
Male Noguera	27.50	95.00	2,612.50
María Schell	41.90	110.00	4,609.00
	<u>94.80</u>		<u>11,611.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From September 1 to September 30, 2021

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Vote Campaign	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	0.40	3.40	-	-	3.80	\$ 125.00	475.00
Jorge Marchand	Principal	33.70	56.60	-	31.50	121.80	\$ 175.00	21,315.00
Julizzette Colón	Media Assistant	4.40	-	114.90	-	119.30	\$ 70.00	8,351.00
Male Noguera	Media Manager	21.60	27.10	117.40	15.50	181.60	\$ 95.00	17,252.00
María Schell	Business Editor	20.60	101.60	-	36.30	158.50	\$ 110.00	17,435.00
		80.70	188.70	232.30	83.30	585.00		64,828.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from September 1 to September 30, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss status.	0.80	175.00	140.00
9/1/2021	Male Noguera	Conference call with the MICS team, to discuss status.	0.80	95.00	76.00
9/1/2021	María Schell	Conference call with the MICS team, to discuss status.	0.80	110.00	88.00
9/1/2021	Jorge Marchand	Meeting with the voting campaign team and LinkActiv, to discuss status of the call center.	1.00	175.00	175.00
9/1/2021	Male Noguera	Meeting with the voting campaign team and LinkActiv, to discuss status of the call center.	1.00	95.00	95.00
9/1/2021	María Schell	Meeting with the voting campaign team and LinkActiv, to discuss status of the call center.	1.00	110.00	110.00
9/1/2021	Male Noguera	Conference call with the LinkActiv team, to answer questions from the Information Center operators.	0.50	95.00	47.50
9/1/2021	Male Noguera	Conference call with Lauren Smotkin from the FTI team to discuss workflow status.	0.40	95.00	38.00
9/2/2021	Jorge Marchand	Participate on the status meeting with the voting campaign team.	1.80	175.00	315.00
9/2/2021	Male Noguera	Participate on the status meeting with the voting campaign team.	1.80	95.00	171.00
9/2/2021	María Schell	Participate on the status meeting with the voting campaign team.	1.80	110.00	198.00
9/2/2021	Ferdinand Díaz	Conference call with COR member Blanca Paniagua, [REDACTED]	0.40	125.00	50.00
9/2/2021	Jorge Marchand	Conference call with COR member Blanca Paniagua, [REDACTED]	0.40	175.00	70.00
9/2/2021	Jorge Marchand	Meeting with the Arco team to discuss status and communications strategies for the voting campaign.	1.50	175.00	262.50
9/2/2021	Jorge Marchand	Conference call with journalist [REDACTED]	0.40	175.00	70.00
9/2/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED]	0.20	175.00	35.00
9/2/2021	Jorge Marchand	Conference call with Efrén Pagán from the Arco team, to discuss about the voting campaign.	0.30	175.00	52.50
9/3/2021	Jorge Marchand	Conference call with the MICS team, to discuss status and communication strategies.	1.00	175.00	175.00
9/3/2021	María Schell	Conference call with the MICS team, to discuss status and communication strategies.	1.00	110.00	110.00
9/3/2021	Male Noguera	Conference call with the MICS team, to discuss status and communication strategies.	1.00	95.00	95.00
9/3/2021	María Schell	Conference call with Francisco del Castillo from the Bennazar team, to discuss about the translation of legal documents.	0.10	110.00	11.00
9/3/2021	Male Noguera	Conference call with the LinkActiv team, to answer questions from the Information Center operators.	0.60	95.00	57.00
9/3/2021	Male Noguera	Conference call with Julizzette Colón to discuss about the media management status.	0.80	95.00	76.00

9/3/2021	Julizzette Colón	Conference call with Male Noguera to discuss about the media management status.	0.80	70.00	56.00
9/6/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED]	0.10	175.00	17.50
9/6/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED]	0.20	175.00	35.00
9/7/2021	Jorge Marchand	Conference call with the Arco team to review the communications media plan.	0.40	175.00	70.00
9/7/2021	Jorge Marchand	Meeting with the Prime Clerk team, to discuss status of the voting process.	0.50	175.00	87.50
9/7/2021	Male Noguera	Meeting with the Prime Clerk team, to discuss status of the voting process.	0.50	95.00	47.50
9/7/2021	María Schell	Meeting with the Prime Clerk team, to discuss status of the voting process.	0.50	110.00	55.00
9/7/2021	Male Noguera	Conference call with the LinkActiv team, [REDACTED]	0.50	95.00	47.50
9/7/2021	Male Noguera	Conference call with Julizzette Colón to discuss about the media management status.	0.80	95.00	76.00
9/7/2021	Julizzette Colón	Conference call with Male Noguera to discuss about the media management status.	0.80	70.00	56.00
9/8/2021	Jorge Marchand	Conference call [REDACTED] to discuss about the voting process and timeline.	0.40	175.00	70.00
9/8/2021	Jorge Marchand	Meeting with the voting campaign team, to discuss about the operational report and status of the voting campaign team.	0.80	175.00	140.00
9/8/2021	Male Noguera	Meeting with the voting campaign team, to discuss about the operational report and status of the voting campaign team.	0.80	95.00	76.00
9/8/2021	María Schell	Meeting with the voting campaign team, to discuss about the operational report and status of the voting campaign team.	0.80	110.00	88.00
9/9/2021	Jorge Marchand	Conference call with journalist [REDACTED]	0.30	175.00	52.50
9/9/2021	Jorge Marchand	Meeting with the voting campaign team to discuss status.	0.60	175.00	105.00
9/9/2021	Male Noguera	Meeting with the voting campaign team to discuss status.	0.60	95.00	57.00
9/10/2021	Jorge Marchand	Conference call [REDACTED]	0.30	175.00	52.50
9/10/2021	Jorge Marchand	Conference call with the NotiUno team, to discuss and coordinate the ads interventions during the COR radio program.	0.30	175.00	52.50
9/10/2021	Male Noguera	Conference call with the LinkActiv team to discuss communication strategies.	0.40	95.00	38.00
9/10/2021	Male Noguera	Conference call with Julizzette Colón to discuss about the media management status.	1.00	95.00	95.00
9/10/2021	Julizzette Colón	Conference call with Male Noguera to discuss about the media management status.	1.00	70.00	70.00
9/13/2021	Jorge Marchand	Meeting with the MICS team to discuss status and next steps.	0.80	175.00	140.00
9/13/2021	Male Noguera	Meeting with the MICS team to discuss status and next steps.	0.80	95.00	76.00
9/13/2021	María Schell	Meeting with the MICS team to discuss status and next steps.	0.80	110.00	88.00

9/13/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
9/13/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.30	110.00	143.00
9/14/2021	Jorge Marchand	Conference call with COR President Miguel Fabre, [REDACTED]	0.30	175.00	52.50
9/14/2021	Jorge Marchand	Status meeting with the voting campaign team.	0.80	175.00	140.00
9/14/2021	Male Noguera	Status meeting with the voting campaign team.	0.80	95.00	76.00
9/14/2021	María Schell	Status meeting with the voting campaign team.	0.80	110.00	88.00
9/14/2021	Jorge Marchand	Meeting with the MICS team, to discuss status.	0.50	175.00	87.50
9/14/2021	María Schell	Meeting with the MICS team, to discuss status.	0.50	110.00	55.00
9/14/2021	Male Noguera	Meeting with the MICS team, to discuss status.	0.50	95.00	47.50
9/15/2021	Jorge Marchand	Meeting with the MICS team to discuss status and communication strategies.	0.80	175.00	140.00
9/15/2021	Male Noguera	Meeting with the MICS team to discuss status and communication strategies.	0.80	95.00	76.00
9/15/2021	María Schell	Meeting with the MICS team to discuss status and communication strategies.	0.80	110.00	88.00
9/16/2021	Jorge Marchand	Meeting with the voting campaign team to discuss status.	0.90	175.00	157.50
9/16/2021	Male Noguera	Meeting with the voting campaign team to discuss status.	0.90	95.00	85.50
9/16/2021	María Schell	Meeting with the voting campaign team to discuss status.	0.90	110.00	99.00
9/16/2021	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to coordinate about his participation on a radio program, to discuss about the COR agreement and voting process.	0.40	175.00	70.00
9/16/2021	Jorge Marchand	Attend with Francisco del Castillo from the Bennazar team to the AESA radio program.	1.50	175.00	262.50
9/16/2021	Jorge Marchand	Conference call with the MICS team to discuss about the solicitation packages delay.	0.80	175.00	140.00
9/16/2021	Male Noguera	Conference call with the MICS team to discuss about the solicitation packages delay.	0.80	95.00	76.00
9/16/2021	María Schell	Conference call with the MICS team to discuss about the solicitation packages delay.	0.80	110.00	88.00
9/17/2021	Jorge Marchand	Participate on the meeting with Prime Clerk to discuss status of the voting process.	0.70	175.00	122.50
9/17/2021	Male Noguera	Participate on the meeting with Prime Clerk to discuss status of the voting process.	0.70	95.00	66.50
9/17/2021	María Schell	Participate on the meeting with Prime Clerk to discuss status of the voting process.	0.70	110.00	77.00
9/17/2021	Male Noguera	Meeting with the LinkActiv team, to discuss questions received via the Information Call Center.	0.50	95.00	47.50
9/20/2021	Jorge Marchand	Participate with Francisco del Castillo on the meeting [REDACTED]	2.50	175.00	437.50
9/20/2021	Male Noguera	Conference call with Julizzette Colón to discuss about media management status.	0.80	95.00	76.00
9/20/2021	Julizzette Colón	Conference call with Male Noguera to discuss about media management status.	0.80	70.00	56.00
9/21/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
9/21/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
9/22/2021	Jorge Marchand	Participate on meeting with Francisco del Castillo and COR member Carmen Núñez, [REDACTED] about the voting process.	3.00	175.00	525.00

9/22/2021	Jorge Marchand	Conference call with the MICS team to discuss status and next steps.	0.20	175.00	35.00
9/22/2021	Male Noguera	Conference call with the MICS team to discuss status and next steps.	0.20	95.00	19.00
9/22/2021	María Schell	Conference call with the MICS team to discuss status and next steps.	0.20	110.00	22.00
9/23/2021	Jorge Marchand	Participate on the COR official meeting.	1.80	175.00	315.00
9/23/2021	Male Noguera	Participate on the COR official meeting.	1.80	95.00	171.00
9/23/2021	María Schell	Participate on the COR official meeting.	1.80	110.00	198.00
9/23/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, [REDACTED]	0.40	175.00	70.00
9/23/2021	Jorge Marchand	Conference call [REDACTED]	0.80	175.00	140.00
9/24/2021	Male Noguera	Conference call with Julizzette Colón to discuss about media management status.	1.00	95.00	95.00
9/24/2021	Julizzette Colón	Conference call with Male Noguera to discuss about media management status.	1.00	70.00	70.00
9/27/2021	Jorge Marchand	Status meeting with the Arco team.	0.50	175.00	87.50
9/27/2021	María Schell	Status meeting with the Arco team.	0.50	110.00	55.00
9/27/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
9/27/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
9/28/2021	María Schell	Conference call with Francisco del Castillo from the Bennazar team, to discuss about the content.	0.50	110.00	55.00
9/28/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.50	175.00	87.50
9/28/2021	María Schell	Conference call with the MICS team, [REDACTED]	0.50	110.00	55.00
9/28/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the advertising material.	0.30	175.00	52.50
9/28/2021	María Schell	Conference call with the MICS team, to discuss about the advertising material.	0.30	110.00	33.00
9/28/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about content revisions.	0.90	175.00	157.50
9/28/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about content revisions.	0.90	110.00	99.00
9/29/2021	Jorge Marchand	Meeting with the voting campaign team to discuss status.	0.50	175.00	87.50
9/29/2021	María Schell	Meeting with the voting campaign team to discuss status.	0.50	110.00	55.00
9/29/2021	Male Noguera	Meeting with the voting campaign team to discuss status.	0.50	95.00	47.50
9/30/2021	Jorge Marchand	Voting team meeting to discuss status.	0.50	175.00	87.50
9/30/2021	María Schell	Voting team meeting to discuss status.	0.50	110.00	55.00
9/30/2021	María Schell	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.30	110.00	33.00

80.70

10,573.50

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	0.40	125.00	50.00
Jorge Marchand	33.70	175.00	5,897.50
Julizzette Colón	4.40	70.00	308.00
Male Noguera	21.60	95.00	2,052.00
María Schell	20.60	110.00	2,266.00
	80.70		10,573.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from September 1 to September 30, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2021	María Schell	Work on content development for the radio program script #67.	1.40	110.00	154.00
9/1/2021	Jorge Marchand	Work on content development for the radio program script #67.	0.50	175.00	87.50
9/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
9/1/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.50	95.00	47.50
9/1/2021	Jorge Marchand	Communication with the voting campaign team, to discuss status and communications strategies.	0.60	175.00	105.00
9/2/2021	Jorge Marchand	Communication with the MICS team, to discuss about the call center status.	0.70	175.00	122.50
9/2/2021	Male Noguera	Communication with the MICS team, to discuss about the call center status.	0.70	95.00	66.50
9/2/2021	Ferdinand Díaz	Work on content revisions to the draft [REDACTED]	0.50	125.00	62.50
9/2/2021	Jorge Marchand	Work on content revisions and edits [REDACTED]	0.80	175.00	140.00
9/2/2021	María Schell	Content editing [REDACTED]	0.50	110.00	55.00
9/2/2021	Jorge Marchand	Communication with journalist [REDACTED]	0.20	175.00	35.00
9/2/2021	Jorge Marchand	Work with the AARP team on final details for the COR participation on their radio program.	0.70	175.00	122.50
9/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/2/2021	María Schell	Work on pre production and recording of the radio program.	1.40	110.00	154.00
9/3/2021	Male Noguera	Communication with COR members to discuss about the Direct Mail #2.	0.30	95.00	28.50
9/3/2021	Jorge Marchand	Communication with the MICS and LinkActiv teams, to discuss about the operation schedule.	0.30	175.00	52.50
9/3/2021	Jorge Marchand	Communication with the local professionals team to respond to comments and questions received through the ORC digital platforms.	0.50	175.00	87.50
9/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
9/3/2021	Male Noguera	Communication with Julizzette Colón to discuss status.	0.30	95.00	28.50
9/4/2021	María Schell	Work on translation of the Presentation [REDACTED]	3.30	110.00	363.00
9/4/2021	María Schell	Work on content development [REDACTED]	1.90	110.00	209.00
9/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/5/2021	María Schell	Work on content development [REDACTED]	1.80	110.00	198.00

9/5/2021	Jorge Marchand	Work on content revisions and edits [REDACTED] [REDACTED] [REDACTED]	0.90	175.00	157.50
9/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/6/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
9/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/6/2021	Jorge Marchand	Communication with the local professionals team, to discuss about the radio program recording.	0.30	175.00	52.50
9/6/2021	María Schell	Work on content development [REDACTED].	0.80	110.00	88.00
9/6/2021	María Schell	Work on content development for the radio program script #68.	3.90	110.00	429.00
9/6/2021	María Schell	Work on content revisions and edits for the radio program script #68.	2.00	110.00	220.00
9/6/2021	Male Noguera	Develop weekly conversation report with detailed topics, specific questions and comments received by email and Facebook.	1.60	95.00	152.00
9/6/2021	Jorge Marchand	Communication with the MICS team, to discuss about comments and questions received through the ORC digital platforms.	0.50	175.00	87.50
9/7/2021	Jorge Marchand	Communication with the voting campaign team, to discuss and plan for the next status meeting with Prime Clerk.	0.40	175.00	70.00
9/7/2021	María Schell	Work on content development for the Prime Clerk meeting agenda.	0.20	110.00	22.00
9/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
9/7/2021	María Schell	Work on content revisions and edits for the radio program script #68.	1.00	110.00	110.00
9/8/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
9/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/8/2021	Jorge Marchand	Communication with the ORC members, to provide information on the campaign advertising schedule.	0.30	175.00	52.50
9/8/2021	Jorge Marchand	Work on research and revisions [REDACTED] provided by Prime Clerk.	0.40	175.00	70.00
9/8/2021	Jorge Marchand	Communication with the professionals team, to discuss about the retiree lists provided by Prime Clerk.	1.30	175.00	227.50
9/8/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.90	95.00	85.50
9/8/2021	Male Noguera	Communication with retirees, to respond information request calls.	0.40	95.00	38.00
9/9/2021	Jorge Marchand	Communication with the local professionals team, to respond comments and questions received through the ORC digital platforms.	0.50	175.00	87.50
9/9/2021	Jorge Marchand	Work on pre production and recording of the radio program #68.	1.40	175.00	245.00
9/9/2021	Jorge Marchand	Communication with the ORC members, to send copy of the promotional videos.	0.20	175.00	35.00

9/9/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the campaign budget tracking.	0.10	175.00	17.50
9/9/2021	Jorge Marchand	Communication with journalist [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
9/10/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
9/10/2021	Jorge Marchand	Communication with the professionals team, to discuss [REDACTED] [REDACTED] provided by Prime Clerk.	0.30	175.00	52.50
9/10/2021	Male Noguera	Develop weekly conversation summary.	1.20	95.00	114.00
9/10/2021	Jorge Marchand	Communication with the MICS team to review comments and questions received through the ORC digital platforms.	0.40	175.00	70.00
9/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/10/2021	Male Noguera	Communication with the voting campaign team to discuss status.	1.60	95.00	152.00
9/10/2021	Male Noguera	Work on analysis and summary [REDACTED]	0.70	95.00	66.50
9/10/2021	Male Noguera	Communication with LinkActiv team, to answer questions from the Information Center operators.	0.30	95.00	28.50
9/11/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
9/11/2021	Jorge Marchand	Communication with the MICS team to discuss status and communication strategies.	0.50	175.00	87.50
9/13/2021	Jorge Marchand	Work on content research [REDACTED] [REDACTED].	1.10	175.00	192.50
9/13/2021	Jorge Marchand	Work on content development for email drop.	0.80	175.00	140.00
9/13/2021	Jorge Marchand	Work on content development for the radio program script.	0.60	175.00	105.00
9/13/2021	María Schell	Work on content research for the radio program script #69.	2.00	110.00	220.00
9/13/2021	María Schell	Work on content development for the radio program script #69.	3.90	110.00	429.00
9/13/2021	María Schell	Work on content revisions and edits for the radio program script #69.	2.80	110.00	308.00
9/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/13/2021	Male Noguera	Communication with LinkActiv team, to answer questions from the Information Center operators.	0.50	95.00	47.50
9/13/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.30	95.00	28.50
9/13/2021	Male Noguera	Communication with the MICS team to discuss about status.	0.40	95.00	38.00
9/13/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.20	175.00	210.00
9/13/2021	María Schell	Communication with the voting campaign team, to discuss about status and communications strategies.	1.50	110.00	165.00
9/14/2021	Jorge Marchand	Work on content revisions and edits to the radio program script.	0.40	175.00	70.00
9/14/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.60	175.00	105.00

9/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/14/2021	Male Noguera	Communication with the Facebook team, [REDACTED]	0.60	95.00	57.00
9/14/2021	María Schell	Work on content development for the radio program script.	3.70	110.00	407.00
9/14/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.10	175.00	192.50
9/14/2021	Male Noguera	Communication with the voting campaign team, to discuss about status and communications strategies.	1.30	95.00	123.50
9/15/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.20	175.00	210.00
9/15/2021	Jorge Marchand	Work on content development of promotional insert for distribution to retiree groups and organization, to promote the COR agreement.	1.00	175.00	175.00
9/15/2021	Jorge Marchand	Work on content development for the radio program script.	0.50	175.00	87.50
9/15/2021	Jorge Marchand	Participation on radio program at "Radio Paz" station, with Francisco del Castillo, to discuss about the COR agreement and voting process.	0.50	175.00	87.50
9/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/15/2021	Male Noguera	Communication with the voting campaign team, to discuss about status and communications strategies.	1.60	95.00	152.00
9/15/2021	Male Noguera	Communications with the professionals team, to discuss next steps and solve issues with the mailing of the voting materials.	0.60	95.00	57.00
9/16/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.60	125.00	75.00
9/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/16/2021	Jorge Marchand	Work on pre production and recording of the radio program #69.	1.30	175.00	227.50
9/16/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.40	175.00	245.00
9/16/2021	Jorge Marchand	Communication with the MICS team to discuss about comments and questions received through the ORC digital platforms.	0.60	175.00	105.00
9/16/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.50	175.00	87.50
9/16/2021	María Schell	Work on content development for the COR [REDACTED]	2.70	110.00	297.00
9/16/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.50	95.00	47.50
9/17/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.40	175.00	245.00
9/17/2021	Jorge Marchand	Communication with the professionals team, to discuss details in preparation for the status meeting with Prime Clerk.	0.40	175.00	70.00
9/17/2021	Male Noguera	Develop weekly conversation report to detailed topics, specific questions and comments received by email and Facebook.	0.80	95.00	76.00

9/17/2021	Jorge Marchand	Communication with the MICS team, to discuss about comments and questions received through the ORC digital platforms.	0.60	175.00	105.00
9/17/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
9/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
9/17/2021	Jorge Marchand	Monitor the FOMB public meeting, to assess topics related to the ORC.	2.20	175.00	385.00
9/17/2021	María Schell	Monitor the FOMB public meeting, to assess topics related to the ORC.	2.20	110.00	242.00
9/17/2021	Male Noguera	Monitor the FOMB public meeting, to assess topics related to the ORC.	1.00	95.00	95.00
9/17/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.40	175.00	70.00
9/17/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.40	95.00	38.00
9/17/2021	Male Noguera	Work on content development [REDACTED] [REDACTED] [REDACTED]	1.30	95.00	123.50
9/17/2021	Male Noguera	Communication with the COR members to provide information on the voting services.	0.40	95.00	38.00
9/20/2021	Jorge Marchand	Communication with the ORC members, [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
9/20/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.20	175.00	35.00
9/20/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
9/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/20/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about communications strategies.	0.70	175.00	122.50
9/20/2021	María Schell	Work on content research for the radio program script #70.	2.90	110.00	319.00
9/20/2021	María Schell	Work on content development for the radio program script #70.	3.40	110.00	374.00
9/20/2021	María Schell	Work on content revisions and edits to the radio program script #70.	1.70	110.00	187.00
9/21/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
9/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/21/2021	María Schell	Work on content development [REDACTED] [REDACTED]	1.60	110.00	176.00
9/21/2021	María Schell	Work on the translation of messages from the legal team to COR members .	1.00	110.00	110.00
9/21/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.40	95.00	38.00
9/21/2021	Jorge Marchand	Communication with the MICS team, to discuss status.	0.60	175.00	105.00
9/21/2021	Male Noguera	Communication with the MICS team, to discuss status.	0.60	95.00	57.00

9/22/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.50	175.00	262.50
9/22/2021	Jorge Marchand	Communication with the MICS team to review comments and questions received through the ORC digital platforms.	1.20	175.00	210.00
9/22/2021	Jorge Marchand	Communication with the MICS team to discuss about the call center metrics.	0.50	175.00	87.50
9/22/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.90	175.00	157.50
9/22/2021	María Schell	Communication with retirees, to respond information request calls.	0.60	110.00	66.00
9/22/2021	María Schell	Work on the translation of campaign material.	3.30	110.00	363.00
9/22/2021	María Schell	Work on content revisions to the campaign material.	1.90	110.00	209.00
9/22/2021	María Schell	Communication with the MICS team to discuss status and communication strategies.	1.70	110.00	187.00
9/22/2021	María Schell	Communication with the voting campaign team, to discuss about communications strategies.	1.50	110.00	165.00
9/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/22/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.40	95.00	38.00
9/23/2021	Jorge Marchand	Communication with the ORC members, [REDACTED]	0.60	175.00	105.00
9/23/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.40	175.00	245.00
9/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
9/23/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about communications strategies.	1.70	175.00	297.50
9/23/2021	Jorge Marchand	Work on revisions and edits to content for publication on the ORC digital platforms.	0.50	175.00	87.50
9/23/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the updated statistics for the voting process.	0.30	175.00	52.50
9/23/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.40	95.00	38.00
9/23/2021	Male Noguera	Work on content development for the voting campaign materials.	0.70	95.00	66.50
9/23/2021	María Schell	Communication with retirees, to respond information request calls.	1.20	110.00	132.00
9/24/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.90	175.00	157.50
9/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/24/2021	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with public discussion related to the COR.	0.70	175.00	122.50
9/24/2021	Jorge Marchand	Communication with the voting campaign team, to discuss status.	0.70	175.00	122.50
9/24/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.80	175.00	140.00
9/24/2021	María Schell	Visit to the voting facility inspection.	1.00	110.00	110.00

9/24/2021	María Schell	Communication with retirees, to respond information request calls.	1.10	110.00	121.00
9/24/2021	Male Noguera	Communication with the MICS team to discuss status and communication strategies.	0.40	95.00	38.00
9/24/2021	Male Noguera	Communication with the voting campaign team, to discuss about status.	0.20	95.00	19.00
9/25/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
9/25/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/25/2021	Jorge Marchand	Communication with the professionals team [REDACTED] [REDACTED] [REDACTED]	1.20	175.00	210.00
9/25/2021	María Schell	Work on content development [REDACTED].	1.50	110.00	165.00
9/25/2021	Jorge Marchand	Work on content revisions and edits [REDACTED] [REDACTED]	0.90	175.00	157.50
9/26/2021	María Schell	Work on content development for the radio program script #71.	3.80	110.00	418.00
9/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
9/27/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.50	125.00	62.50
9/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.80	110.00	198.00
9/27/2021	Jorge Marchand	Work on content revisions and edits [REDACTED] [REDACTED]	0.50	175.00	87.50
9/27/2021	Jorge Marchand	Work on content revisions and edits to the voting campaign promotional material.	0.90	175.00	157.50
9/27/2021	Jorge Marchand	Communication with local news platforms, [REDACTED] [REDACTED]	1.00	175.00	175.00
9/27/2021	Jorge Marchand	Communication [REDACTED] [REDACTED]	0.50	175.00	87.50
9/27/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about status and communications strategies.	1.70	175.00	297.50
9/27/2021	Jorge Marchand	Communication with the MICS team to revise and approve content for publication on the ORC.	1.30	175.00	227.50
9/27/2021	María Schell	Work on content revisions and edits to the voting campaign promotional material.	1.60	110.00	176.00
9/27/2021	María Schell	Work on content development for the voting campaign materials.	3.20	110.00	352.00
9/27/2021	María Schell	Work on content development for the radio program script #71.	3.10	110.00	341.00
9/27/2021	Male Noguera	Follow up communication with the Facebook team [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
9/27/2021	Male Noguera	Communication with the voting campaign team, to discuss about status and communications strategies.	1.30	95.00	123.50
9/27/2021	Male Noguera	Communication with the MICS team, [REDACTED] [REDACTED].	0.50	95.00	47.50
9/27/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.60	95.00	57.00
9/28/2021	María Schell	Work on content development [REDACTED] [REDACTED]	3.00	110.00	330.00

9/28/2021	María Schell	Communication with retirees, to respond information request calls.	0.40	110.00	44.00
9/28/2021	María Schell	Work on translation edits [REDACTED]	2.20	110.00	242.00
9/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/28/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.50	95.00	47.50
9/28/2021	Male Noguera	Conference call with the LinkActiv team, to answer questions from the Information Center operators.	0.50	95.00	47.50
9/28/2021	Male Noguera	Work on content revisions to advertising material, after the change in the threshold.	0.20	95.00	19.00
9/29/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.50	125.00	62.50
9/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/29/2021	María Schell	Work on content revisions to the frequently asked questions document.	0.50	110.00	55.00
9/29/2021	María Schell	Work on the translation [REDACTED].	1.50	110.00	165.00
9/29/2021	María Schell	Work on content development for the radio program script.	2.50	110.00	275.00
9/29/2021	Male Noguera	Communication with Julizzette Colón to discuss about questions and comments received through the ORC digital platforms.	0.30	95.00	28.50
9/29/2021	Male Noguera	Communication with the professionals team to discuss status and communication strategies.	0.80	95.00	76.00
9/29/2021	Male Noguera	Communication with Lauren Smotkin from FTI to discuss about the budget for Digital Ads.	0.30	95.00	28.50
9/30/2021	Ferdinand Díaz	Work on media monitoring for news and articles related to the ORC.	0.50	125.00	62.50
9/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
9/30/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.50	175.00	262.50
9/30/2021	María Schell	Monitoring House of Representatives hearing, [REDACTED]	0.50	110.00	55.00
9/30/2021	María Schell	Work on content development [REDACTED]	2.60	110.00	286.00
9/30/2021	María Schell	Work on content revisions and edits [REDACTED]	1.20	110.00	132.00
9/30/2021	Male Noguera	Communication with the MICS team to discuss about the communications strategies and status.	0.40	95.00	38.00
9/30/2021	María Schell	Work on review and analysis of the campaign reach metrics.	0.30	110.00	33.00
			<u>188.70</u>	<u>24,080.50</u>	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	3.40	125.00	425.00
Jorge Marchand	56.60	175.00	9,905.00
Julizzette Colón	-	70.00	-
Male Noguera	27.10	95.00	2,574.50
María Schell	101.60	110.00	11,176.00
	<u>188.70</u>		<u>24,080.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from September 1 to September 30, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/1/2021	Male Noguera	Update COR webpage with: Information Center phone number, text about calculator, among other things related to design.	1.80	95.00	171.00
9/1/2021	Male Noguera	Publish 4 Facebook Ads: Round #1.	1.70	95.00	161.50
9/1/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	1.00	70.00	70.00
9/2/2021	Male Noguera	Facebook page conversation management and monitoring (high volume because of the voting campaign).	4.80	95.00	456.00
9/2/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	0.40	95.00	38.00
9/2/2021	Male Noguera	Design and schedule email to inform about to Information Center phone number to registers.	0.80	95.00	76.00
9/3/2021	Male Noguera	Design image with voting ballot to include on the voting page on the COR webpage.	0.50	95.00	47.50
9/3/2021	Male Noguera	Upload voting ballot image to the COR webpage.	0.20	95.00	19.00
9/3/2021	Male Noguera	Facebook page conversation management and monitoring.	1.60	95.00	152.00
9/3/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	3.60	70.00	252.00
9/4/2021	Male Noguera	Facebook page conversation management and monitoring.	2.30	95.00	218.50
9/4/2021	Male Noguera	Upload Miguel Fabre's column to webpage.	0.40	95.00	38.00
9/4/2021	Male Noguera	Share Miguel Fabre's column on Facebook.	0.20	95.00	19.00
9/4/2021	Male Noguera	Design and send email drop to voters with Miguel Fabre's column.	0.50	95.00	47.50
9/5/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/6/2021	Male Noguera	Facebook page conversation management and monitoring (high volume because of the voting campaign).	5.50	95.00	522.50
9/6/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	3.60	95.00	342.00
9/6/2021	Male Noguera	Design and schedule email: Direct Mail Round #2.	0.50	95.00	47.50
9/7/2021	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/7/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	8.60	70.00	602.00
9/8/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
9/8/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	6.40	70.00	448.00
9/9/2021	Male Noguera	Write, design and schedule email to registers and voters: Survey - Have you received the voting materials?	0.90	95.00	85.50
9/9/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
9/9/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	1.80	95.00	171.00
9/9/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	7.50	70.00	525.00
9/10/2021	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
9/10/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.10	70.00	357.00
9/11/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	0.50	95.00	47.50
9/11/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	3.00	70.00	210.00

9/12/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	3.20	70.00	224.00
9/13/2021	Male Noguera	Write, design and send email drop to voters and registers: ¿Qué hacer si no has recibido los materiales para votar por el Plan de Ajuste?	0.90	95.00	85.50
9/13/2021	Male Noguera	Design Facebook post based on email drop: ¿Qué hacer si no has recibido los materiales para votar por el Plan de Ajuste?	0.70	95.00	66.50
9/13/2021	Male Noguera	Facebook page conversation management and monitoring.	3.20	95.00	304.00
9/13/2021	Male Noguera	Publish Facebook post.	0.20	95.00	19.00
9/13/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	5.30	70.00	371.00
9/14/2021	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
9/14/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	1.00	95.00	95.00
9/14/2021	Male Noguera	Update voting unique page on the COR webpage to include FAQ and information about retirees not receiving the voting ballots.	0.80	95.00	76.00
9/14/2021	Male Noguera	Design post to promote Radio Show #69 on Facebook.	0.60	95.00	57.00
9/14/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.30	70.00	371.00
9/15/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.80	95.00	76.00
9/15/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
9/15/2021	Male Noguera	Check COR's email and webpage to manage questions and comments received.	1.00	95.00	95.00
9/15/2021	Male Noguera	Design image based on post to share Radio Show #69 on WhatsApp.	0.30	95.00	28.50
9/15/2021	Male Noguera	Design email drop to promote Radio Show #69 and send to registers and voters.	0.70	95.00	66.50
9/15/2021	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
9/15/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.00	70.00	350.00
9/16/2021	Male Noguera	Facebook page conversation management and monitoring.	5.90	95.00	560.50
9/16/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.60	95.00	57.00
9/16/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.20	70.00	364.00
9/17/2021	Male Noguera	Upload text and charts to the COR webpage: "Aumenta el tope de protección de los pensionados a \$2,000 al mes".	0.50	95.00	47.50
9/17/2021	Male Noguera	Facebook page conversation management and monitoring.	6.60	95.00	627.00
9/17/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	4.00	70.00	280.00
9/17/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.60	95.00	57.00
9/18/2021	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
9/19/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/20/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/20/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.40	95.00	38.00
9/20/2021	Male Noguera	Check COR's message form on webpage and manage questions and comments received.	1.40	95.00	133.00
9/20/2021	Male Noguera	Facebook content creation: search for stock images, write text and design (static images and video).	3.80	95.00	361.00
9/20/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	6.10	70.00	427.00
9/21/2021	Male Noguera	Check COR's email and manage questions and comments received.	5.50	95.00	522.50
9/21/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50

9/21/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring.	6.50	70.00	455.00
9/22/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.50	95.00	47.50
9/22/2021	Male Noguera	Facebook page conversation management and monitoring.	2.90	95.00	275.50
9/22/2021	Male Noguera	Check COR's email and manage questions and comments received.	4.20	95.00	399.00
9/22/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.90	70.00	413.00
9/23/2021	Male Noguera	Facebook page conversation management and monitoring.	2.30	95.00	218.50
9/23/2021	Male Noguera	Upload Press Release to COR's webpage: COR RADICA MOCIÓN EN EL TRIBUNAL FEDERAL SOLICITANDO MÁS TIEMPO PARA QUE LOS RETIRADOS PUEDAN VOTAR SOBRE EL PLAN DE AJUSTE.	0.40	95.00	38.00
9/23/2021	Male Noguera	Publish Press Release on Facebook: COR RADICA MOCIÓN EN EL TRIBUNAL FEDERAL SOLICITANDO MÁS TIEMPO PARA QUE LOS RETIRADOS PUEDAN VOTAR SOBRE EL PLAN DE AJUSTE.	0.30	95.00	28.50
9/23/2021	Male Noguera	Design and send email drop to retirees: COR RADICA MOCIÓN EN EL TRIBUNAL FEDERAL SOLICITANDO MÁS TIEMPO PARA QUE LOS RETIRADOS PUEDAN VOTAR SOBRE EL PLAN DE AJUSTE.	0.40	95.00	38.00
9/23/2021	Male Noguera	Publish Press Release on LinkedIn: COR RADICA MOCIÓN EN EL TRIBUNAL FEDERAL SOLICITANDO MÁS TIEMPO PARA QUE LOS RETIRADOS PUEDAN VOTAR SOBRE EL PLAN DE AJUSTE.	0.20	95.00	19.00
9/23/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	6.70	70.00	469.00
9/24/2021	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
9/24/2021	Male Noguera	Edit video about how to vote by e-Ballot [REDACTED].	1.80	95.00	171.00
9/24/2021	Male Noguera	Adapt size and design of video post about how to vote by e-Ballot to publish rectangular on Facebook and Website.	1.20	95.00	114.00
9/24/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	6.00	70.00	420.00
9/25/2021	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
9/25/2021	Male Noguera	Update note to include the latest information about the FOMB's approval to extend the voting date to retirees: COR RADICA MOCIÓN EN EL TRIBUNAL FEDERAL SOLICITANDO MÁS TIEMPO PARA QUE LOS RETIRADOS PUEDAN VOTAR SOBRE EL PLAN DE AJUSTE.	0.30	95.00	28.50
9/25/2021	Male Noguera	Design and send email drop to with the latest information about the FOMB's approval to extend the voting date to retirees.	0.50	95.00	47.50
9/26/2021	Male Noguera	Design Facebook post with the latest information about the FOMB's approval to extend the voting date to retirees.	0.30	95.00	28.50
9/26/2021	Male Noguera	Facebook page conversation management and monitoring.	2.70	95.00	256.50
9/26/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
9/27/2021	Male Noguera	Facebook posting (repost video - how to vote electronically - [REDACTED]).	0.30	95.00	28.50
9/27/2021	Male Noguera	Publish Facebook Ads (voting page and calculator): audience, timing and budget.	0.80	95.00	76.00
9/27/2021	Male Noguera	Update FAQ section on voting page on the COR's website	0.30	95.00	28.50
9/27/2021	Male Noguera	Facebook page conversation management and monitoring.	3.60	95.00	342.00

9/27/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	6.10	70.00	427.00
9/28/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/28/2021	Male Noguera	Check COR's email and manage questions and comments received.	3.30	95.00	313.50
9/28/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	5.90	70.00	413.00
9/29/2021	Male Noguera	Facebook page conversation management and monitoring.	3.50	95.00	332.50
9/29/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	3.60	70.00	252.00
9/30/2021	Male Noguera	Facebook page conversation management and monitoring.	4.20	95.00	399.00
9/30/2021	Male Noguera	Search for stock image to include to Blanca Paniagua's column on webpage.	0.50	95.00	47.50
9/30/2021	Male Noguera	Upload Blanca Paniagua's column to webpage.	0.60	95.00	57.00
9/30/2021	Male Noguera	Design and send email drop with Blanca Paniagua's column to send to voters.	0.40	95.00	38.00
9/30/2021	Male Noguera	Post Blanca Paniagua's column on Facebook.	0.20	95.00	19.00
9/30/2021	Male Noguera	Boost Facebook post.	0.20	95.00	19.00
9/30/2021	Male Noguera	Post Blanca Paniagua's column on LinkedIn.	0.10	95.00	9.50
9/30/2021	Male Noguera	Check COR's email and manage questions and comments received.	1.30	95.00	123.50
9/30/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.70	95.00	66.50
9/30/2021	Julizzette Colón	Facebook Page Conversation Management & Monitoring (high volume because of the voting campaign).	4.90	70.00	343.00
9/30/2021	Male Noguera	Update Email section on Workflow Tracker of voting campaign.	0.40	95.00	38.00
			<u>232.30</u>		<u>19,196.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Julizzette Colón	114.90	70.00	8,043.00
Male Noguera	117.40	95.00	11,153.00
María Schell	-	110.00	-
	<u>232.30</u>		<u>19,196.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from September 1 to September 30, 2021

Detail of Content Development and Project Management for the Voting Campaign

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2021	María Schell	Work on content development regarding the solicitation process.	2.60	110.00	286.00
9/1/2021	María Schell	Work on content development for the voting campaign.	1.00	110.00	110.00
9/1/2021	Male Noguera	Communication with the voting campaign team to discuss about the digital ads.	0.70	95.00	66.50
9/1/2021	Male Noguera	Work on content revisions and edits to the Direct Mail Round #2.	0.60	95.00	57.00
9/1/2021	María Schell	Communication with the LinkActiv team to discuss status and communications strategies.	0.50	110.00	55.00
9/2/2021	Jorge Marchand	Work with the MICS and LinkActiv teams, to discuss and address issues regarding the first week of operation for the COR Call Center/Information Center.	1.30	175.00	227.50
9/2/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the second round of direct mail.	0.80	175.00	140.00
9/2/2021	María Schell	Work on content development for the outbound messages draft.	1.00	110.00	110.00
9/2/2021	Male Noguera	Work on content revisions and approval of the campaign advertising material.	0.80	95.00	76.00
9/3/2021	Jorge Marchand	Communication with the Arco team, to discuss about the radio ads recording for the voting campaign.	0.20	175.00	35.00
9/3/2021	Jorge Marchand	Work on content revisions and edits to the materials for the second round of direct mail.	0.60	175.00	105.00
9/3/2021	María Schell	Work on content revisions and edits to the materials for the second round of direct mail.	1.30	110.00	143.00
9/3/2021	María Schell	Work on content development for the voting campaign.	4.20	110.00	462.00
9/3/2021	María Schell	Work on content revisions and edits for the voting campaign material.	1.50	110.00	165.00
9/3/2021	Male Noguera	Communication with the Arco and MICS teams, to review and approve TV and Radio Ads.	0.60	95.00	57.00
9/3/2021	Male Noguera	Communication with the LinkActiv team, to discuss about the outbound recorded messages.	0.40	95.00	38.00
9/3/2021	Male Noguera	Work on display ads copy [REDACTED].	0.50	95.00	47.50
9/7/2021	Jorge Marchand	Participate on the ads recording for the voting campaign, to assist the team with the scripts.	1.50	175.00	262.50
9/7/2021	Jorge Marchand	Communication with the Arco team, to discuss about the radio ads recording for the voting campaign.	0.40	175.00	70.00
9/7/2021	Jorge Marchand	Work with the MICS and Arco teams, on revisions and approval of promotional ads.	1.00	175.00	175.00
9/7/2021	Jorge Marchand	Communication with the MICS team, to discuss about the outbound calls metrics.	0.60	175.00	105.00
9/8/2021	Jorge Marchand	Work on content revisions to the promotional pieces for the voting campaign.	1.70	175.00	297.50
9/8/2021	Jorge Marchand	Communication with the MICS and Arco teams to discuss about the Display Ads.	0.30	175.00	52.50
9/8/2021	María Schell	Communication with the voting campaign team, to discuss about the call center status.	0.30	110.00	33.00

9/8/2021	Male Noguera	Communication with the MICS team, to discuss about the call center metrics.	0.20	95.00	19.00
9/8/2021	Male Noguera	Communications with the voting campaign team, to discuss about the advertising material.	0.90	95.00	85.50
9/8/2021	Male Noguera	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	0.40	95.00	38.00
9/9/2021	Jorge Marchand	Work on revisions and approval of video ads for the voting campaign.	1.40	175.00	245.00
9/9/2021	Jorge Marchand	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	0.50	175.00	87.50
9/9/2021	Jorge Marchand	Communication with the LinkActiv team to discuss and review the call center metrics.	0.30	175.00	52.50
9/9/2021	Jorge Marchand	Work with the MICS team on content development for an internal survey within the ORC registered retirees, to estimate the percentage of pensioners receiving the ballots.	1.40	175.00	245.00
9/9/2021	Male Noguera	Create survey [REDACTED].	1.00	95.00	95.00
9/10/2021	María Schell	Work on content development for the voting campaign.	1.60	110.00	176.00
9/10/2021	Jorge Marchand	Work on content revisions to the promotional pieces for the voting campaign.	0.70	175.00	122.50
9/10/2021	Jorge Marchand	Communication with the professionals team to discuss about the retiree solicitation packages and the second round of direct mail.	0.70	175.00	122.50
9/10/2021	Jorge Marchand	Work on review and analysis of the call center metrics.	0.30	175.00	52.50
9/10/2021	Jorge Marchand	Communication with the MICS team to discuss about the internal survey within the ORC registered retirees.	0.40	175.00	70.00
9/10/2021	María Schell	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	1.00	110.00	110.00
9/10/2021	Male Noguera	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	0.90	95.00	85.50
9/13/2021	Jorge Marchand	Work on content revisions and edits to the promotional material for the voting campaign.	0.40	175.00	70.00
9/14/2021	María Schell	Work on content development to update the call center scripts and manuals.	2.20	110.00	242.00
9/14/2021	Male Noguera	Work on content revisions to the advertisement material.	1.80	95.00	171.00
9/15/2021	María Schell	Content research for the voting campaign.	1.80	110.00	198.00
9/15/2021	Male Noguera	Work on content revisions for the voting campaign promotional materials.	1.90	95.00	180.50
9/15/2021	María Schell	Work on content development for the voting campaign.	3.50	110.00	385.00
9/15/2021	Jorge Marchand	Communication with the MICS and Arco teams to discuss about the new video ads [REDACTED]	0.70	175.00	122.50
9/15/2021	María Schell	Communication with the MICS and Arco teams to discuss about the new video ads [REDACTED]	0.70	110.00	77.00
9/15/2021	Jorge Marchand	Communication with the MICS team, to discuss about the next round of outbound calls.	0.30	175.00	52.50
9/15/2021	Jorge Marchand	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	0.80	175.00	140.00
9/16/2021	María Schell	Communication with Prime Clerk to discuss about the solicitation packages.	0.50	110.00	55.00
9/16/2021	Male Noguera	Communication with LinkActiv to discuss questions and new language on the script, [REDACTED].	0.50	95.00	47.50
9/17/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.40	175.00	70.00

9/17/2021	Jorge Marchand	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	1.30	175.00	227.50
9/17/2021	Male Noguera	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	1.30	95.00	123.50
9/17/2021	Jorge Marchand	Work on content revisions and edits to the promotional material for the voting campaign.	1.20	175.00	210.00
9/17/2021	María Schell	Communication with Prime Clerk to discuss about the solicitation packages issues.	1.80	110.00	198.00
9/20/2021	Jorge Marchand	Communication with the professionals team [REDACTED].	1.60	175.00	280.00
9/20/2021	María Schell	Communication with Prime Clerk, to request solicitation materials.	1.00	110.00	110.00
9/22/2021	Jorge Marchand	Communication with the professionals team [REDACTED].	0.30	175.00	52.50
9/22/2021	Jorge Marchand	Work on content development [REDACTED].	2.30	175.00	402.50
9/22/2021	Jorge Marchand	Communication with the professionals team to discuss about the retiree solicitation package.	0.70	175.00	122.50
9/22/2021	María Schell	Communication with the professionals team to discuss about the retiree solicitation package.	0.30	110.00	33.00
9/22/2021	María Schell	Communication with the Arco team, to review and discuss about the advertising pieces.	0.30	110.00	33.00
9/22/2021	Male Noguera	Review and proofread the "Comparison Table Ad".	0.40	95.00	38.00
9/23/2021	Jorge Marchand	Communication with the professionals team [REDACTED].	1.20	175.00	210.00
9/23/2021	Jorge Marchand	Work on content development to update the call center scripts.	1.50	175.00	262.50
9/23/2021	María Schell	Work on content development to update the call center scripts.	2.80	110.00	308.00
9/23/2021	Male Noguera	Work on content revisions to the updated the call center scripts.	0.50	95.00	47.50
9/23/2021	Male Noguera	Communication with LinkActiv to discuss about status.	0.10	95.00	9.50
9/24/2021	Jorge Marchand	Work on content revisions and approval of the voting campaign promotional material.	2.10	175.00	367.50
9/24/2021	María Schell	Work on content revisions to the voting campaign materials.	1.80	110.00	198.00
9/24/2021	Male Noguera	Review and listening to randomly selected recorded calls, from the COR call center, for quality control.	1.30	95.00	123.50
9/24/2021	Male Noguera	Communication with Arco to request an adaptation of the comparative table ad for Social Media.	0.30	95.00	28.50
9/24/2021	Male Noguera	Communication with Prime Clerk, [REDACTED].	0.40	95.00	38.00
9/28/2021	María Schell	Work on content revisions and approval of the voting campaign promotional material.	2.00	110.00	220.00
9/29/2021	Jorge Marchand	Work on content revisions and edits to the voting campaign promotional material.	0.50	175.00	87.50
9/29/2021	María Schell	Work on content revisions and edits to the voting campaign promotional material.	0.50	110.00	55.00
9/30/2021	Jorge Marchand	Work on content revisions and edits for the voting campaign material.	2.10	175.00	367.50
9/30/2021	María Schell	Work on content revisions and edits for the voting campaign material.	2.10	110.00	231.00

83.30

10,978.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	31.50	175.00	5,512.50
Julizzette Colón	-	70.00	-
Male Noguera	15.50	95.00	1,472.50
María Schell	36.30	110.00	3,993.00
	<u>83.30</u>		<u>10,978.00</u>